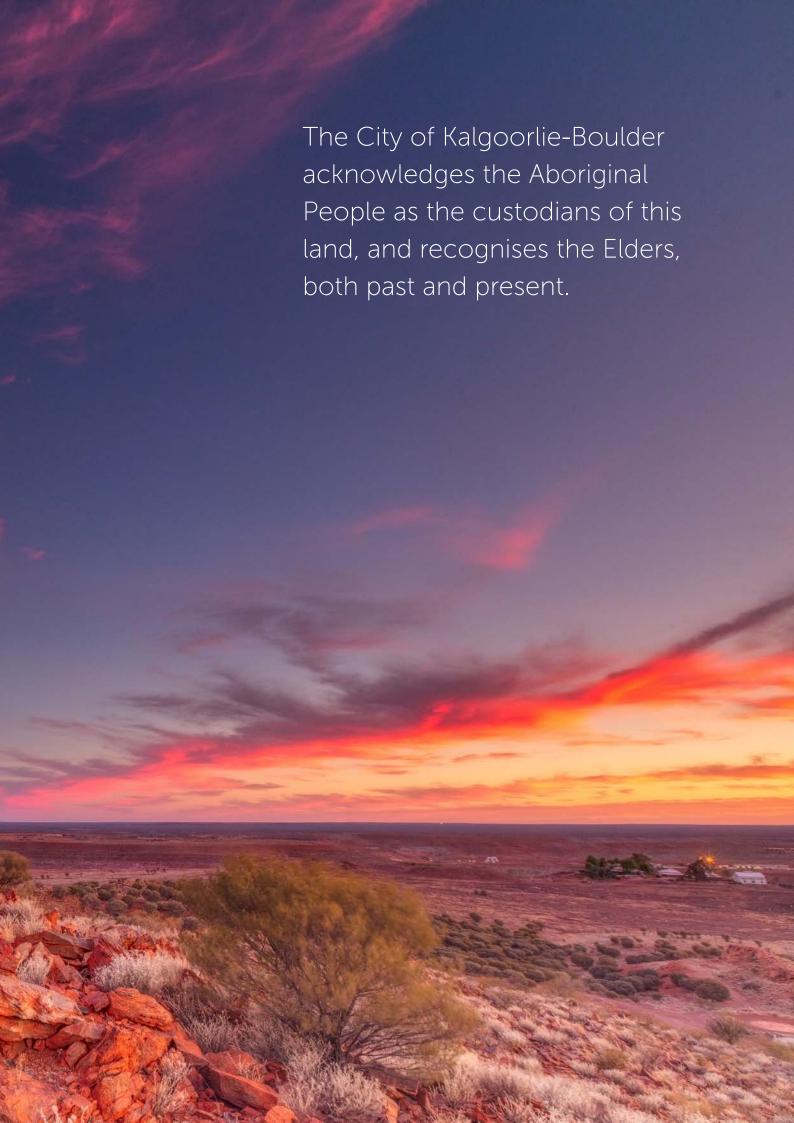


# Annual Report 2017-18







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### Mission Statement

The City of Kalgoorlie-Boulder will be a dynamic regional centre with a proud history and a high quality of life. We are dedicated to working with the community to achieve the best possible services.

# Strategic Statement

To guide the growth and enhancement of an integrated and broad economy for the City of Kalgoorlie-Boulder and the wider region by providing outstanding civic leadership, creating a better environment for people to live, work and invest, and by ensuring our own organisation is always financially strong, smart, operationally effective, internally and externally focused and dedicated to delivering measurable results that show we are really making a difference.

### Vision Statement

The City of Kalgoorlie-Boulder has a vision to be a sustainable regional city of the future. In pursuit of that vision, we aim to:

- Be a clean and green city.
- Be a place people will call home.
- Have adequate facilities and services for everyone.
- Encourage and support economic development and diversification.
- Be a quality employer.
- Project a positive image at all times, demonstrating a 'can do' attitude.

# Mayor's Foreword

It is an honour as your Mayor to be presenting the Annual Report for the financial year 2017-18.



I am proud of what your Council and staff, particularly our outside workforce, have achieved in the year under review. Those who come here for the first time invariably say: "I can't believe how beautiful Kalgoorlie-Boulder is, how well-kept and maintained are the parks and ovals and how clean the City is."

2017-18 was a great year for the City. It was the first time Kalgoorlie-Boulder won the State Tidy Towns Sustainable Communities Award, the top prize in the 48-year history of Tidy Towns in Western Australia. There are many in our community to thank for their continued dedication. Kalgoorlie-Boulder's Urban Landcare Group coordinated several of the major projects in the City including the Williamstown (East Kalgoorlie) cactus eradication project, an interagency collaboration to remove a staggering 750 tonnes of invasive cactus plants from the area.

The City installed a 120kW solar photovoltaic system at Kalgoorlie-Boulder's airport, adding to the 80kW solar system installed on the roof of the Goldfields Arts Centre. This project places Kalgoorlie-Boulder at the forefront of our green city counterparts and demonstrates our commitment to becoming ecofriendly.

Kalgoorlie-Boulder also carried out a successful bin tagging trial, marking recycling bins with incorrect contents and providing follow up advice to householders. The trial almost halved the number of non-recyclable items in the community's recycling bins.

Most noticeably as you walk around our beautiful City, twenty large scale murals by local and professional artists were painted throughout the town in a bid to revitalise the central business district. The project Heartwalk made a great impact on our C ity, revitalising the city scape and providing a great sense of community pride.

Kalgoorlie-Boulder joined with Mt Isa and Broken Hill Councils to create the Australian Mining Cities Alliance (AMCA). Communities of mining cities face a range of shared challenges and opportunities. The AMCA exists to consider and address issues,



John Bowler, Mayor

and progress the economic development of mining cities in Australia. This is a united and progressive step for sharing best practise and strength with our industry neighbours facing challenges supporting residential and FIFO workforces.

2018 marked the 125<sup>th</sup> anniversary since the discovery of gold in Kalgoorlie-Boulder and the City committed to a year-long celebration in honour of the occasion. The community enjoyed a significant program of events including the Gold Rush themed Goldfields KidsFest, a visit from Nitro Circus, and the 125 Anniversary Gala Ball.

Your council continues to maintain very tight budgets to reduce unnecessary expenditure. This coupled with a longer-term view on financial sustainability has resulted in improving the City's financial position, going from the second last ranked council out of the 139 in Western Australia, to be in the top 25 in the 2017-18 year.

There are many proud moments that have contributed to the success of the 2017-18 financial year. In saying this I would like to congratulate and thank our staff and my fellow councillors for their diligence, commitment and their combined efforts in meeting the needs of our community.

#### John Bowler

Mayor, City of Kalgoorlie-Boulder

# Message from the CEO

In 2017-18 the City of Kalgoorlie-Boulder became a year of ideas, where the future became the focus of Council with growth and sustainability at the forefront of everyday.



In 2017-18 the City of Kalgoorlie-Boulder became a year of ideas, where the future became the focus of Council with growth and sustainability at the forefront of the everyday.

The austere measures implemented in the previous financial year proved to be a positive step towards creating a financially stable Council. The year saw the organisation successfully rise from second lowest ranking local government to placing in the top 25 of 139 councils in Western Australia. The continuing improving financial position I'm sure will see another increase in our financial health index again this year. The resulting surplus has allowed further distributions to infrastructure and capital projects, and a reduction in indebtedness and holding of employment costs. These steps demonstrate the strength of the leadership and management team.

Kalgoorlie-Boulder had a prosperous year implementing the Growing Kalgoorlie-Boulder Plan delivered in the second quarter of 2017. A significant advancement in our efforts to diversify the local economy was achieved by the acquisition of industrial land. Soon after, the first lease agreement for this strategic land parcel was signed with Neometals for its processing facility. The 2017-18 year also saw the advancement of the rail realignment project and intermodal exchange, further steps to delivering growth for our City.

Prioritising the improvements and upgrades on the City's infrastructure was an integral part of creating a better City for our residents. Advances were made with our asset planning including drainage, sewerage and water supply. Part of this was executing the long term funding of these projects. Significant advancements were also made with the Kalgoorlie Golf Course Resort and Golf Clubhouse and included the signing of Hilton Double Tree.

Improving the liveability in our City is still a work in progress. Since last year's organisational restructure, arts and culture for the City has been looked at with a fresh approach encouraging new ideas and reimagining experiences and expectations of residents. There has been significant community consultation to devise a Kal City Centre transformation plan;



John Walker, CEO

a project which will create economic opportunities and provide a space in our City which is inviting and encourages active participation. The ongoing events, arts and culture community grants and sponsorship programs supported by the City have too proved to be a vital element to enabling the community to actively run events and create a more connected community.

As the shape of our City grows into a leading economic hub, it is done with passion and effort by us all. I would like to thank all my staff – administration, works and depot and commercial businesses for a great year. I too thank the Mayor, John Bowler, and the Elected Members for their ongoing backing and support and for the difficult role they play.

#### John Walker

CEO, City of Kalgoorlie-Boulder

# Councillors

The City has a Mayor and 12 Councillors who are elected for overlapping four-year terms.





John Bowler **Mayor** Term Expires 2019



Allan Pendal **Deputy Mayor**Term Expires 2021



Deborah Botica **Councillor** Term Expires 2019



Lisa Malicky **Councillor** Term Expires 2019



Laurie Ayers
Councillor
Term Expires 2021



Mandy Reidy Councillor Term Expires 2019



Gary Brown
Councillor
Term Expires 2021



Suzie Williams

Councillor

Term Expires 2019



Glenn Wilson Councillor Term Expires 2019



Natalie Coxon Councillor Term Expires 2019



Pam O'Donnell Councillor Term Expires 2021



Nardia Turner Councillor Term Expires 2021



Linden Brownley
Councillor
Term Expires 2021

	Total Number of Meetings 2017/18	OCM 21	APC 9
Mayor John Bowler	Meetings Attended	18	9
Cr Allan Pendal	Meetings Attended	19	8
Cr Deborah Botica	Meetings Attended	16	4
Cr Lisa Malicky	Meetings Attended	17	3
Cr Laurie Ayers	Meetings Attended	16	8
Cr Mandy Reidy	Meetings Attended	12	5
Cr Gary Brown	Meetings Attended	18	9
Cr Suzie Williams	Meetings Attended	17	5
Cr Glenn Wilson	Meetings Attended	17	9
Cr Natalie Coxon	Meetings Attended	20	8
Cr Pam O'Donnell	Meetings Attended	16	9
Cr Nardia Turner	Meetings Attended	14	6
Cr Linden Brownley	Meetings Attended	14	4

OCM: 10 July 2017 - 25 June 2018 APC: 17 July 2017 - 18 June 2018

# City Snapshot

The City of Kalgoorlie-Boulder is WA's largest inland city and is a dynamic and sophisticated regional centre.





People:

31k



Dwellings:

12k



Rates Levied:

\$23m



Sealed Roads:

376km

The City of Kalgoorlie-Boulder is located in the Goldfields-Esperance Region of Western Australia, approximately 600km east of Perth.

The City of Kalgoorlie-Boulder is responsible for a land area of 95,575km<sup>2</sup>. The townsite of Kalgoorlie-Boulder is 70km<sup>2</sup>, which is made up of residential, commercial and industrial properties.

The City includes the suburbs of Kalgoorlie, Boulder, Hannans, Karlkurla, Lamington, Piccadilly, Williamstown, South Kalgoorlie, Somerville, West Kalgoorlie, Victory Heights, Broadwood and South Boulder.



Electors:

15k



Land Area:

95k km<sup>2</sup>



Total Revenue:

\$68.5m



Unsealed Roads:

1,000km

Kalgoorlie-Boulder is a modern and thriving city servicing the needs of a growing regional population.

Our globally significant mining industry, supported by our vast mineral base of gold, nickel, lithium and iron ore, continues to drive the economy.

As per the 2016 Census, Kalgoorlie-Boulder has a population of 30,059. The population is a young demographic with an influx of young adults into the mining industry with the median population age of 33 years.

# Our Organisation

During 2017-18, the City of Kalgoorlie-Boulder employed on average 273 FTE staff across a diverse range of fields to ensure a high level of service provision to the community.



## Organisational Structure 2017-18

#### **Chief Executive Officer**

John Walker

• Economy & Growth • Organisation & People • Governance & Legal • Communications



Stuart Devenish

General Manager

Infrastructure and

Environment

- Infrastructure Services
- Presentation & Open Space
- Planning, Development & Regulatory Services



Ivana Castle
Chief Financial
Officer

- Financial Services
- Council Business & Property
- Information θ
   Communication Technology



Holly Phillips

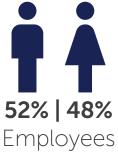
General Manager

City Living

- Communities
- Strategy & Place
- Goldfields Arts Centre

### Key Statistics

During 2017-18, the City of Kalgoorlie-Boulder employed on average 273 Full Time Equivalent (FTE) staff across a diverse range of fields.





# Planning and Reporting

In 2011, the Department of Local Government introduced the Integrated Planning and Reporting Framework to encourage a movement towards best practice strategic planning and reporting standards across the Western Australian local government industry.



#### STRATEGIC COMMUNITY PLAN

The City of Kalgoorlie-Boulder's Strategic Community Plan, of the Integrated Planning and Reporting Framework, is the primary document and must be reviewed every four years, but can also be reviewed at a strategic level every two years. Council's Strategic Community Plan is due for review in 2019.

The Plan takes into account current and expected changes in community demographics, social issues and local, national and global influences.

The development of the Strategic Community Plan was undertaken and adopted in 2015 as a result of numerous community workshops and responses to surveys.

It contains five aspirations, which are:

- Community Enhance the quality of life and encourage city wide community development opportunities,
- **Economy** Boost opportunities for economic development and tourism,
- Infrastructure Enhance the built environment and provide quality infrastructure,
- **Environment** Protect and where possible, enhance the natural environment,
- **Leadership** Ensure the City maintains strong civic leadership.

#### CORPORATE BUSINESS PLAN

The City of Kalgoorlie-Boulder adopted its Corporate Business Plan in 2017. The Corporate Business Plan is a four-year plan that translates the City's strategies into priorities and actions which support the achievement of the Strategic Community Plan. It is an internal business planning tool that informs the annual planning and budgeting process. It outlines specific operating activities and capital works programs that are to be delivered.

The Corporate Business Plan is based on the five aspirations of the community as outlined in the Strategic Community Plan.



#### LONG TERM FINANCIAL PLAN

The City of Kalgoorlie-Boulder adopted its Long Term Financial Plan (LTFP) in June 2017, the plan will be reviewed again in 2019. The LTFP has provided the City with a clear path in terms of long-term financial sustainability. It is a fluid document linking to the Corporate Business Plan and Asset Management Plan. With reference to achieving this fluidity, the City has invested in MagiQ, a Business Intelligence Tool, to ensure that the conceptual link between planning and reality is reported in a timely manner, thus allowing the City greater visibility and responsiveness.

The City uses the LTFP as a base for budgeting, it guides rate increases, resourcing, operating costs, and capital programming costs, all of which support the fulfilment of the actions and strategies within the Corporate Business Plan. It does this in the context of ensuring that the City maintains a high standard of financial performance. The LTFP has helped drive an improved financial performance in both 2016-17 and 2017-18 financial years. It has provided insight into the City's capacity and capability, and has helped deliver efficiencies and resulted in a more effective organisation.

The City is focusing on service level reviews as a

priority, this is a critical element in ensuring that the Strategic Community Plan is delivered, and in turn this vision is realised through the LTFP.

In the 2018-19 financial year the planned increase for rates was 3.5%, the City was able to deliver a reduced rate increase of 1.8%. This reduction is directly linked to austerity measures that have been applied since early 2016. Subsequently, the City is confident that the conservative rate increase of 3.0% over the next eight years is achievable.

The City's two-year Asset Management program, which commenced in October 2016, was due to be completed in 2018, this project has experienced some delays and is now on track, with the expectation of delivery in 2019. This program will provide more accurate asset information, and thus will better support decision making, as well as give the City a deeper understanding of renewal and maintenance programing requirements in the context of established service levels.

The LTFP will be formally updated again in 2019, it is reviewed internally as priorities change. The City acknowledges that this is made necessary due to the requirement to make assumptions, the changing economy, and the unknown impact of external elements that influence the local



economy. This process is informed through a collaborative effort with Management, Council and the Audit Finance Committee.

#### **GROWING KALGOORLIE-BOULDER PLAN**

This Plan is a guiding strategic document focusing on economic growth for the whole of the City. The Plan provides an important strategic planning platform for us to improve collaboration and decision making in agreed areas. It is also a tool to assist businesses to realise their growth potential and acts as a catalyst for the community to engage in the future of Kalgoorlie-Boulder, driving improved wellbeing and prosperity.

2017-18 saw the delivery of the following major initiatives from the Plan: the Kalgoorlie Economic Development Conference, Strategic Industrial Land and the Solar for the Goldfields Report. Significant projects were commenced under the guidance of the Plan too, being the Virtual Power Plant trial, CRC ORE Kalgoorlie Mining Innovation Hub, Kal City Centre Economic Transformation and the National East-West Rail Realignment initiatives.

The other major initiatives being progressed include: Centre of Excellence, Hard Rock Processing and Engineering Training Facility, Fringe Benefit Tax (FBT) Reform, Marketable Brand and Strategy for Kalgoorlie-Boulder.

#### RECONCILIATION ACTION PLAN

The development of the City's Reconciliation Action Plan (RAP) marked an important milestone and will guide the way our organisation works with local Aboriginal and Torres Strait Islander people to achieve better outcomes. Development of the RAP occurred over two years and reflects considerable planning efforts with local stakeholders including the Goldfields Land and Sea Council, City councillors and various working groups.

By publically declaring its commitment to reconciliation, the City can build a more prosperous future for the City. The RAP will be championed





by the City executives with support, guidance and direction from the City Reconciliation Action Plan Working Group. The group will be comprised of various councillors and appointed local stakeholders to ensure the right people are engaged in delivering outcomes.

#### YOUTH STRATEGIC ACTION PLAN 2018-2021

In 2014 the City conducted 'Youth Talk Back Time', a consultation process which led to the development of the City's inaugural plan for young people - the Youth Strategic Action Plan 2014-2017.

The Youth Strategic Action Plan (YSAP) guides how the City of Kalgoorlie-Boulder will deliver its services for young people. The existing YSAP 2018-2021 is the result of a six-week consultation process undertaken with more than 500 community members in 2017. The YSAP provides a snapshot of who our young people are and the strategic aims and actions the City will undertake to address the needs and gaps identified in the plan. Three key goals are identified in the plan, those being to build confidence in our young people, to grow the capability of our young people and to foster connection between them and the wider community.

The City of Kalgoorlie-Boulder's Community Strategic Plan, Corporate Business Plan, Long Term Financial Plan, Youth Strategic Action Plan and Reconciliation Action Plan should be read in conjunction with the Growing Kalgoorlie-Boulder Plan to gain a full understanding of our direction.

# Achievements

Throughout the course of the 2017-18 financial year, the City of Kalgoorlie-Boulder has celebrated many community events, achieved strategic goals and completed major projects.



### A Year in Review

July 2017 Lord Forrest Olympic Pool Redevelopment, official opening





August 2017 Visit from Prime Minister Turnbull

September 2017
City of KalgoorlieBoulder Art
Prize Awards &
Exhibition



October 2017 Garage Sale Trail

#### November 2017 Pet's Day Out



**December 2017** Seniors Christmas Luncheon



December 2017 Electric Vehicle charging point installed on Hannan Street





November 2017

Qantas discounted resident fares launched



November 2017 Christmas Street Party & Lighting of the Christmas Tree





January to March 2018 Sunset at the Soundshell Concert Series

January 2018 Australia Day Citizenship Ceremony

#### January 2018 Celebrating 125 years since gold was discovered in



Kalgoorlie-Boulder







February 2018 Australian Mining Cities Alliance (AMCA) Mount Isa Mayor, Joyce McCulloch, Mayor of Broken Hill, Darriea Turley and City of Kalgoorlie-Boudler Mayor, John Bowler.

#### January 2018

Three new Walk of Fame inductees announced:

- Ross Rogers, OAM
- Professor Barry Marshall
- Charles Cooke Hunt

**April 2018** Goldrush KidsFest











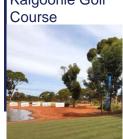


- inductees announced: - Thomas Leslie Axford, VC
- John Carroll, VC

#### May 2018

Northern Star Aboriginal Flag Pole unveiled in Centennial Park

> May 2018 PX Logistics PGA Championship Tour at the Kalgoorlie Golf



June 2018 Growing Kalgoorlie-Boulder **Economic** Development Conference





June 2018 Multicultural Festival







June 2018 125 year anniversary Gala Ball



June 2018 Heart of Gold Discovery Trail launched

# Statutory Reports

As a local government authority, the City is required to comply with a number of statutory regulations.



#### FREEDOM OF INFORMATION ACT (1992)

In accordance with Section 96(1) of the Freedom of Information Act 1992, residents have the legally enforceable right to access records (which are not otherwise exempt) held by State and Local Government agencies. Applications may be made to the City of Kalgoorlie-Boulder to access such information upon payment of a standard fee.

	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13
FOI Requests Received	11	17	10	9	10	7
Average Processing Time (Days)	25	16	19	32	29	30
3rd Party Consultations	-	-	-	-	2	2
	Outcomes	Outcomes	Outcomes	Outcomes	Outcomes	Outcomes
Access in Full	4	3	3	1	3	1
Access with Redaction (Exemption)	5	14	6	8	7	6
Access with Redaction (Exemption) Application Withdrawn	5 1	14	6	8	7	6
•	5 1		6 1		7 -	6 -

#### THE STATE RECORDS ACT 2000

The City of Kalgoorlie-Boulder, as a Local Government Authority, is required under the State Records Act 2000 (the Act) to provide an annual report, as outlined in the Record Keeping Plan.

The Record Keeping Plan was first approved by the State Records Commission in August 2004 and a comprehensive five-yearly review was undertaken and approved in 2009 and August 2014. The City's record keeping systems are continuously reviewed and developed to improve efficiency, reliability and meet new requirements. ECM/Ci Anywhere provides centralisation for all corporate documents and increases efficiency in document retrieval, storage and retention.

As part of the Staff Induction Program and Record Keeping Training Plan, employees are informed of their record keeping obligations during an information session. Employees are also provided with a Record Keeping Guidelines and Policy Handbook. Additional training sessions for the City's electronic documentmanagement system are performed on a regular basis, complemented by recordkeeping work instructions and guidelines, in accordance with the course outline. The effectiveness and efficiency of the recordkeeping program is reviewed regularly to ensure it meets the business needs and compliance for record keeping. Evaluation forms are completed at the end of each training session.

Elected Members receive training in their record keeping obligations and the associated process at the commencement of their term of office. Regular updates are provided to Elected Members through their normal communication channels.

#### POLICY REVIEW

The City of Kalgoorlie-Boulder original Policy Manual was adopted by Council on the 26 May 2008 and was last reviewed in 2017. The policy review process is intended to ensure the policies are relevant to operational and legislative requirements. The reviewed and amended policies are presented to Council for endorsement

and the individual policy documents will be then made available on the City website and ECM.

Policies are now published as independent documents. The Record Keeping Policy and is published on the staff intranet, City website and registered in ECM and is promulgated throughout the organisation during inductions. It is available to all staff, contractors, Elected Members and outsourced agencies.

The record keeping procedures and guidelines are authorised by the Information Management Coordinator. These procedures set out standardised processes for all staff and contractors to follow when carrying out record keeping tasks.

The procedures and guidelines are available to all staff and to contractors, Elected Members and for outsourced agencies when requested.

### DISABILITY ACCESS AND INCLUSION PLAN 2016 – 2021

The Disability Access and Inclusion Plan (DAIP) for 2016-2021 was reviewed, and comment was sought on barriers to physical access, barriers to communication/accessible information, barriers due to lack of staff awareness and skills in delivering services to people with disabilities, barriers to opportunities to participate in complaints/grievances, decision making processes and public consultations, as well as general feedback. The DAIP will be fully reviewed in 2021, with ongoing annual consultation planned with stakeholders in the interim to ensure ongoing feedback encouraging inclusion.

#### NATIONAL COMPETITION ACT COMPLIANCE

The City of Kalgoorlie-Boulder, in satisfaction of the provisions of clause seven of the Competition Principles Agreement, offers the following reports on activities which occurred during 2017-18.

#### COMPETITIVE NEUTRALITY

This principle deals with ensuring that government business operations have no advantage or disadvantage in comparison with the private sector.

The policy dictates that competitive neutrality should apply to all business activities which generate a user pays income of over \$200,000 unless it can be shown that it is not in the public interest. In this regard, no significant new business activities for the purposes of competitive neutrality were initiated or considered during the year and no noncompliance allegations were made.

#### PAYMENTS TO EMPLOYEES

Set out below in bands of \$10,000 is the number of employees of the City entitled to an annual salary of \$100,000 or more.

Salary Range \$	2018	2017
360,000 - 369,000	1	1
260,000 - 359,000	0	0
240,000 - 259,999	0	1
220,000 - 239,999	1	1
200,000 - 219,999	0	1
190,000 - 199,999	0	1
180,000 - 189,999	1	1
170,000 - 179,999	4	2
160,000 - 169,999	0	3
150,000 - 159,999	1	1
140,000 - 149,999	2	3
130,000 - 139,999	4	3
120,000 - 129,999	4	5
110,000 - 119,999	9	11
100,000 - 109,999	13	22





# Financial Report

For the year ended 30 June 2018



#### CITY OF KALGOORLIE-BOULDER

#### **FINANCIAL REPORT**

#### FOR THE YEAR ENDED 30TH JUNE 2018

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Principal place of business: 577 Hannan Street Kalgoorlie WA 6430

#### CITY OF KALGOORLIE-BOULDER FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

### LOCAL GOVERNMENT ACT 1995 LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

#### STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the City of Kalgoorlie-Boulder for the financial year ended 30 June 2018 is based on proper accounts and records to present fairly the financial position of the City of Kalgoorlie-Boulder at 30 June 2018 and the results of the operations for the financial year then ended in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the

2612

day of Nov

2018

John Walker

Chief Executive Officer

#### STATEMENT OF COMPREHENSIVE INCOME BY NATURE OR TYPE FOR THE YEAR ENDED 30TH JUNE 2018

	NOTE	2018 Actual	2018 Budget	2017 Actual
		\$	\$	\$
Revenue				
Rates	25(a)	23,712,316	23,574,825	22,850,745
Operating grants, subsidies and contributions	2(a)	5,210,286	5,911,957	6,687,014
Fees and charges	2(a)	29,877,776	30,950,779	33,470,855
Income from Property	30.515.34	2,043,179	0	1,911,709
Interest earnings	2(a)	1,317,082	1,178,014	1,109,795
Other revenue	2(a)	5,770,673	12,166,477	2,548,497
		67,931,312	73,782,052	68,578,614
Expenses				
Employee costs		(24,699,142)	(25,448,129)	(24,968,439)
Materials and contracts		(18,967,229)	(20,127,704)	(18, 157, 626)
Contributions, Donations & Subsidies		(1,814,262)	(1,688,306)	(1,820,994)
Utility charges		(3,640,413)	(3,603,068)	(3,146,265)
Depreciation on non-current assets	10(b)	(9,477,935)	(9,699,317)	(9,326,108)
Interest expenses	2(b)	(1,115,562)	(666,448)	(491,445)
Insurance expenses		(828,228)	(679,367)	(1,146,966)
Other expenditure		(806,890)	(7,265,007)	(702,489)
		(61,349,661)	(69,177,346)	(59,760,331)
		6,581,651	4,604,706	8,818,283
Non-operating grants, subsidies and contributions	2(a)	5,755,819	8,108,641	6,233,206
Profit on asset disposals	10(a)	464,840	67,223	510,707
(Loss) on asset disposals Reversal of prior year loss on revaluation of Infrastructure	10(a)	(276,062)	(190,427)	(153,183)
- Parks and Reserves Reversal of prior year loss on revaluation of Infrastructure	9(b)	333,156	0	0
- Parking Areas	9(b)	218,688	0	0
Change of Investment in Associate (AMCA)	20	186	0	0
Net result		13,078,278	12,590,143	15,409,013
Other comprehensive income				
Items that will not be reclassified subsequently to profit or loss				
Changes on revaluation of non-current assets	11	(3,176,131)	0	12,587,843
Total other comprehensive income		(3,176,131)	0	12,587,843
Total comprehensive income		9,902,147	12,590,143	27,996,856

#### STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM FOR THE YEAR ENDED 30TH JUNE 2018

Revenue   S	ON THE LEAR ENDED OF THE DOTAL ED TO	NOTE	2018 Actual	2018 Budget	2017 Actual
Covernance	Peirance		\$	\$	\$
Semeral purpose funding			2 012	7 700 360	503
Law, order, public safety   258,635   303,510   284,083   164,001   284,00					
Health					
Education and welfare   1,896,207   1,635,858   1,620,385   Community amenities   28,610   40,300   41,052   Community amenities   6,094,040   6,842,882   6410,972   Conomic services   6,094,040   6,842,882   6,410,972   Conomic services   6,094,040   6,842,882   6,410,972   Conomic services   6,7931,312   73,782,052   68,578,614   Contemporary and services   6,7931,312   73,782,052   75,86,614   Contemporary and services   6,7931,312   73,782,052   75,86,614   Contemporary and services   6,943,837					
Housing   Recreation and culture   Fig. 15,925,247   Fig. 15,937,946   Recreation and culture   Fig. 15,925,247   Fig. 15,937,946   Red. Red. Recreation and culture   Fig. 15,925,247   Red. Recreation and culture   Recr					
Recreation and culture	Housing				41,052
11,704.451	Community amenities			15,837,946	
Second   Services   Second					
Cher property and services					
Expenses   Governance   (2,384,407) (2,684,642) (3,162,902)   General purpose funding   (614,703) (573,655) (750,601)   Law, order, public safety   (1,331,219) (1,370,035) (170,4055)   Education and welfare   (2,451,602) (2,463,658) (2,284,617)   Gommunity amenities   (2,451,602) (2,463,658) (2,284,617)   Gommunity amenities   (9,613,537) (13,679,314) (10,335,351)   Gommunity amenities   (19,389,536) (20,924,517)   (19,202,702)   Gommunity amenities   (17,466,282) (21,597,884) (15,528,739)   Gommunity amenities   (17,466,282) (21,597,884) (15,528,739)   Gommunity amenities   (2,863,248) (3,081,398) (3,646,091)   Gommunity amenities   (2,863,248) (3,081,398) (3,646,091)   Gommunity amenities   (2,883,248) (3,081,398) (3,646,091)   Gommunity amenities   (37,392) (24,105) (23,626)   General purpose funding   (1,214)					
Coverance	Other property and services				
Coverance	Expenses				
General purpose funding			(2,384,407)	(2,684,642)	(3,162,902)
Law, order, public safety			(614,703)	(573,655)	
Education and welfare Housing (36,315) (2,463,685) (2,284,617) Housing (36,315) (41,745) (27,797) (27,797) Recreation and culture (19,389,536) (20,924,517) (19,202,702) Transport (17,466,282) (2,861,248) (3,081,398) (3,081,398) (3,084,091) (2,881,142) (915,724) (2,099,277) (60,234,099) (68,510,898) (59,268,887)  Finance Costs General purpose funding Community amenities (37,392) Community amenities (48,840) Community am				(1,370,035)	(1,246,755)
Community amenities					
Community amenities   (9,613,537) (13,679,314) (10,335,351)   Recreation and culture   (17,466,282) (20,924,517) (19,202,702)   Transport   (17,466,282) (21,597,864) (15,528,739)   Economic services   (2,863,248) (3,081,398) (3,646,091)   (2,881,142) (3,915,724) (2,009,277)   (60,234,099) (68,510,898) (59,268,887)					
Recreation and culture					
Transport   Cronomic services   Cronomic ser					
Care					
Community amenities					
Common   C					
Ceneral purpose funding Community amenities (37,392) (24,105) (23,626) (23,626) (24,026) (24,105) (23,626) (24,027) (24,105) (23,626) (24,027) (24,105) (23,626) (24,027) (24,105) (24,105) (23,626) (24,027) (24,105) (2	Other property and services				
Ceneral purpose funding Community amenities (37,392) (24,105) (23,626) (23,626) (24,026) (24,105) (23,626) (24,027) (24,105) (23,626) (24,027) (24,105) (23,626) (24,027) (24,105) (24,105) (23,626) (24,027) (24,105) (2	Finance Costs	2(h)			
Community amenities   (37,392) (24,105) (23,626)		2(0)	(1 214)	0	0
Recreation and culture   (887,381) (477,487) (418,127)					
Control   Cont					
Other property and services         (167,352) (140,499) (25,507) (1,115,562) (666,448) (491,444) (6,581,651) (666,448) (491,444) (6,581,651) (666,448) (491,444) (6,581,651) (666,448) (491,444) (6,581,651) (666,448) (491,444) (6,581,651) (666,448) (491,444) (6,581,651) (4,604,706) (8,818,283)           Non-operating grants, subsidies and contributions         2(a) 5,755,819 (6,661) (190,427) (153,120) (190,427) (153,183) (190,427) (153,183) (190,427) (153,183) (190,427) (153,183) (190,427) (153,183) (190,427) (153,183) (190,427) (153,183) (190,427) (153,183) (190,427) (190,					
Non-operating grants, subsidies and contributions 2(a) 5,755,819 8,108,641 6,233,206 Profit on disposal of assets 10(a) 464,840 67,223 510,707 (Loss) on disposal of assets 10(a) (276,062) (190,427) (153,183) Reversal of prior year loss on revaluation of Infrastructure - Parks and Reserves 9(b) 333,156 0 0 0 Reversal of prior year loss on revaluation of Infrastructure - Parking Areas 9(b) 218,688 0 0 0 Change of Investment in Associate (AMCA) 20 186 0 0 Change of Investment in Associate (AMCA) 20 186 0 0 Change of Investment in Associate (AMCA) 13,078,278 12,590,143 15,409,013 Other comprehensive income Items that will not be reclassified subsequently to profit or loss Changes on revaluation of non-current assets 11 (3,176,131) 0 12,587,843 Total other comprehensive income	Other property and services			(140,499)	
Non-operating grants, subsidies and contributions   2(a)   5,755,819   8,108,641   6,233,206					
Contributions   Contribution			6,581,651	4,604,706	8,818,283
Profit on disposal of assets	TO SECURE OF THE CONTROL OF THE SECURE OF TH	2/2)	E 7EE 040	9 400 644	6 222 200
Closs  on disposal of assets   10(a)   (276,062)   (190,427)   (153,183)					
Reversal of prior year loss on revaluation of Infrastructure					
Reversal of prior year loss on revaluation of Infrastructure	Reversal of prior year loss on revaluation of Infrastructure	181822		(100)121)	(100,100)
- Parking Areas 9(b) 218,688 0 0 0  Change of Investment in Associate (AMCA) 20 186 0 0 0 6,496,627 7,985,437 6,590,730  Net result 13,078,278 12,590,143 15,409,013  Other comprehensive income Items that will not be reclassified subsequently to profit or loss Changes on revaluation of non-current assets 11 (3,176,131) 0 12,587,843  Total other comprehensive income (3,176,131) 0 12,587,843		9(b)	333,156	0	0
Net result       6,496,627       7,985,437       6,590,730         Other comprehensive income Items that will not be reclassified subsequently to profit or loss       (3,176,131)       0       12,587,843         Changes on revaluation of non-current assets       11       (3,176,131)       0       12,587,843         Total other comprehensive income       (3,176,131)       0       12,587,843		9(b)	218,688	0	0
Net result       6,496,627       7,985,437       6,590,730         Other comprehensive income Items that will not be reclassified subsequently to profit or loss       (3,176,131)       0       12,587,843         Changes on revaluation of non-current assets       11       (3,176,131)       0       12,587,843         Total other comprehensive income       (3,176,131)       0       12,587,843	Change of Investment in Associate (AMCA)	20	186	0	0
Other comprehensive income Items that will not be reclassified subsequently to profit or loss Changes on revaluation of non-current assets  11 (3,176,131) 0 12,587,843  Total other comprehensive income (3,176,131) 0 12,587,843	change of invocation in a local de (ville) i,				
Items that will not be reclassified subsequently to profit or loss Changes on revaluation of non-current assets  11 (3,176,131) 0 12,587,843  Total other comprehensive income (3,176,131) 0 12,587,843	Net result		13,078,278	12,590,143	15,409,013
Changes on revaluation of non-current assets         11         (3,176,131)         0         12,587,843           Total other comprehensive income         (3,176,131)         0         12,587,843	Items that will not be reclassified subsequently to profit or				
	15377	11	(3,176,131)	0	12,587,843
Total comprehensive income 9,902,147 12,590,143 27,996,856	Total other comprehensive income		(3,176,131)	0	12,587,843
	Total comprehensive income		9,902,147	12,590,143	27,996,856

### STATEMENT OF FINANCIAL POSITION AS AT 30TH JUNE 2018

	NOTE	2018	2017
		\$	\$
CURRENT ASSETS			
Cash and cash equivalents	3	31,423,592	28,331,617
Trade and other receivables	5	8,695,055	8,221,797
Inventories	6	815,865	1,251,558
TOTAL CURRENT ASSETS		40,934,512	37,804,972
NON-CURRENT ASSETS			
Other receivables	5	646,807	684,396
Inventories	6	80,000	80,000
Investment Property	7	11,363,038	11,335,015
Property, plant and equipment	8	139,987,572	137,189,769
Infrastructure	9	385,248,350	383,121,703
Investment in Associate (AMCA)	20	10,186	0
TOTAL NON-CURRENT ASSETS		537,335,953	532,410,883
TOTAL ASSETS	_	578,270,465	570,215,855
CURRENT LIABILITIES			
Trade and other payables	12	5,330,894	6,091,104
Current portion of long term borrowings	13(a)	1,228,278	1,009,614
Provisions	14	2,826,048	2,907,787
TOTAL CURRENT LIABILITIES		9,385,220	10,008,505
NON-CURRENT LIABILITIES			
Long term borrowings	13(a)	9,004,369	10,067,752
Provisions	14	359,780	520,649
TOTAL NON-CURRENT LIABILITIES		9,364,149	10,588,401
TOTAL LIABILITIES	+	18,749,369	20,596,906
NET ASSETS	_	559,521,096	549,618,949
EQUITY			
Retained surplus		254,709,021	244,588,778
Reserves - cash backed	4	26,177,208	23,219,173
Revaluation surplus	11	278,634,867	281,810,998
TOTAL EQUITY	-	559,521,096	549,618,949

### STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2018

			RESERVES -		
	NOTE	RETAINED SURPLUS	CASH BACKED	REVALUATION SURPLUS	TOTAL EQUITY
		\$	\$	\$	\$
Balance as at 1 July 2016		227,624,263	24,774,675	269,223,155	521,622,093
Comprehensive income Net result		15,409,013	C	0	15,409,013
Changes on revaluation of assets	11	0	C	12,587,843	12,587,843
Total comprehensive income		15,409,013	C	12,587,843	27,996,856
Transfers from/(to) reserves		1,555,502	(1,555,502)	0	0
Balance as at 30 June 2017	. <del>.</del>	244,588,778	23,219,173	3 281,810,998	549,618,949
Comprehensive income Net result		13,078,278	C	0	13,078,278
Changes on revaluation of assets	11	0	C	(3,176,131)	(3,176,131)
Total comprehensive income	-	13,078,278	(	(3,176,131)	9,902,147
Transfers from/(to) reserves		(2,958,035)	2,958,035	5 0	0
Balance as at 30 June 2018	-	254,709,021	26,177,208	3 278,634,867	559,521,096

#### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30TH JUNE 2018

	NOTE	2018 Actual	2018 Budget	2017 Actual
CASH FLOWS FROM OPERATING ACTIVITIES		\$	\$	\$
Receipts				
Rates		23,357,933	23,574,825	22,438,141
Operating grants, subsidies and contributions		5,420,687	5,911,957	8,788,769
Fees and charges		29,877,776	30,950,779	33,470,855
Investment Property Income		2,043,179	0	1,911,709
Interest earnings		1,317,082	1,178,014	1,109,795
Goods and services tax		952,167	0	102,804
Other revenue		5,770,673	12,166,477	2,548,497
	-	68,739,497	73,782,052	70,370,571
Payments				
Employee costs		(24,941,750)	(26,011,570)	(25,981,861)
Materials and contracts		(19,555,528)	(18, 158, 216)	(19,636,807)
Council Contributions		(1,814,262)	0	(1,820,994)
Utility charges		(3,640,413)	(3,603,068)	(3,146,265)
Interest expenses		(1,110,211)	(666,448)	(495,393)
Insurance expenses		(828,228)	(679, 367)	(1,146,966)
Goods and services tax		(1,419,367)	0	(589,280)
Other expenditure		(806,890)	(8,953,313)	(702,489)
		(54,116,649)	(58,071,982)	(53,520,055)
Net cash provided by (used in)				
operating activities	15	14,622,848	15,710,070	16,850,516
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of		/F 000 000\	(40 404 700)	(7.004.404)
property, plant & equipment and investment property	ty	(5,823,933)	(10,431,739)	(7,691,404)
Payments for construction of		(40 440 E07)	(16 626 442)	(0.041.395)
infrastructure		(12,119,507)	(16,636,443)	(9,041,285)
Payment for Investment in Associate (AMCA) Non-operating grants,		(10,000)	0	0
subsidies and contributions		5,755,819	8,108,641	6,233,206
Proceeds from sale of fixed assets		632,350	0	230,388
Proceeds from disposal of land held for resale		855,909	576,000	1,485,763
Net cash provided by (used in)	_			
investment activities		(10,709,362)	(18,383,541)	(8,783,332)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of long term borrowings		(844,719)	(1,009,610)	(972,229)
Proceeds from self supporting loans		23,208	22,296	35,588
Net cash provided by (used In)				
financing activities	1	(821,511)	(987,314)	(936,641)
57)		8 2"	8	***
Net increase (decrease) in cash held		3,091,975	(3,660,785)	7,130,543
Cash at beginning of year		28,331,617	23,776,901	21,201,075
Cash and cash equivalents	_			100
at the end of the year	15	31,423,592	20,116,116	28,331,617

## RATE SETTING STATEMENT FOR THE YEAR ENDED 30TH JUNE 2018

	NOTE	2018 Actual	2018 Budget	2017 Actual
*	28	\$	\$	\$
OPERATING ACTIVITIES				
Net current assets July 1 b/fwd - surplus/(deficit)		7,334,409 7,334,409	2,168,055 2,168,055	(2,544,622)
Revenue from operating activities (excluding rates)				
Governance		2,012	7,669,542	593
General purpose funding		3,839,821	3,732,859	4,851,274
Law, order, public safety		258,635	303,510	284,063
Health		501,049	392,159	417,229
Education and welfare		1,696,207	1,532,932	1,620,385
Housing Community amenities		28,610 15,925,247	40,300 15,779,793	41,052 18,455,003
Recreation and culture		6,113,337	6,682,607	6,410,972
Transport		11,704,776	9,944,735	10,474,194
Economic services		567,935	2,182,475	1,165,626
Other property and services		4,046,207	1,437,539	2,401,045
W S WE		44,683,836	49,698,451	46,121,436
Expenditure from operating activities		(2.204.407)	(0.694.640)	(2.462.002)
Governance General purpose funding		(2,384,407) (615,917)	(2,684,642) (573,655)	(3,162,902) (750,601)
Law, order, public safety		(1,331,219)	(1,370,035)	(1,246,755)
Health		(1,232,698)	(1,216,809)	(1,078,498)
Education and welfare		(2,451,602)	(2,475,671)	(2,296,582)
Housing		(36,315)	(41,745)	(27,797)
Community amenities		(9,690,046)	(13,706,573)	(10,358,977)
Recreation and culture		(20,357,400)	(21,444,672)	(19,638,701)
Transport		(17,529,144)	(21,690,227)	(15,576,926)
Economic services Other property and services		(2,892,756) (2,552,375)	(3,105,755) (1,057,989)	(3,680,466) (2,095,309)
Other property and services	::=	(61,073,879)	(69,367,773)	(59,913,514)
Operating activities excluded		(0.,0.0,0.0)	(00,00.,0)	(00,0.0,0)
(Profit) on disposal of assets	10(a)	(464,840)	(67,223)	(510,707)
Loss on disposal of assets	10(a)	276,062	190,427	153,183
Loss on revaluation of fixed assets		(554.044)	0	48,494
(Reversal) of prior year loss on revaluation of fixed assets		(551,844)	0	(30.800)
Movement in deferred pensioner rates (non-current)  Movement in employee benefit provisions		15,633 (242,608)	12,561	(39,890) (109,492)
Depreciation and amortisation on assets	10(b)	9,477,935	9,699,317	9,326,108
Amount attributable to operating activities		(545,296)	(7,666,186)	(7,469,004)
INVESTING ACTIVITIES		AND THE STREET STREET		average of a service of the second se
INVESTING ACTIVITIES		5,755,819	8,108,641	6 222 206
Non-operating grants, subsidies and contributions Proceeds from disposal of assets	10(a)	1,488,259	576,000	6,233,206 1,716,151
Purchase of investment property	7(b)	(116,914)	0,000	(141,270)
Payment for investment in associate (AMCA)	20	(10,000)	0	0
Purchase of property, plant and equipment	8(b)	(5,707,019)	(10,431,739)	(7,550,135)
Purchase and construction of infrastructure	9(b)	(12,119,507)	(16,636,443)	(9,041,285)
Amount attributable to investing activities	9,	(10,709,362)	(18,383,541)	(8,783,333)
FINANCING ACTIVITIES				
Repayment of long term borrowings	13(a)	(844,719)	(1,009,610)	(972,229)
Proceeds from self supporting loans	1.77	23,208	22,296	35,588
Transfers to reserves (restricted assets)	4	(15,649,478)	(4,833,885)	(6,104,130)
Transfers from reserves (restricted assets)	4	12,691,443	10,107,189	7,659,632
Amount attributable to financing activities		(3,779,546)	4,285,990	618,861
Surplus(deficiency) before general rates	3 <del>=</del>	(15,034,204)	(21,763,737)	(15,633,476)
Total amount raised from general rates	25	23,712,316	23,574,825	22,967,885
Net current assets at June 30 c/fwd - surplus/(deficit)	26	8,678,112	1,811,087	7,334,409
in the second at early of orthor outplus (deficit)		0,010,112	.,011,007	.,554,400

This statement is to be read in conjunction with the accompanying notes.

## 1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities and to the extent they are not in-consistent with the *Local Government Act 1995* and accompanying regulations.), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the *Local Government Act 1995* and accompanying regulations. Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise.

The Local Governemnt (Financial Management Regulations 1996) takes precedence over Australian Accounting Standards. Regulation 16 prohibits a local government from recognising as assets Crown land that is a public thoroughfare, such as land under roads, and land not owned by but under the control or management of the local government, unless it si a golf course, showground, race course or any other sporting or recreational facility of State or regional significance. Consequently some assets, including land under roads acquired on or after 1 July 2008 have not been recognised in this financial report. This is not in accordance with the requirements of AASB 1051. Land Under Roads paragraph 15 and AASB 116 Property, Plant and Equipment paragraph 7.

Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

## CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

## THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

## 2. REVENUE AND EXPENSES

Revenue	2018 Actual	2018 Budget	2017 Actual
	\$	\$	\$
Significant revenue			
Reimbursement for flood damage (WANDRRA)	846,827	0	0
	846,827	0	C
Other revenue			
Reimbursements and recoveries	2,220,637	933,050	1,618,378
Other	3,550,036	11,233,427	930,119
	5,770,673	12,166,477	2,548,497
Fees and Charges			
Governance	274	360	593
General purpose funding	188,384	219,220	153,991
Law, order, public safety	172,952	234,210	233,319
Health	207,914	223,099	164,537
Education and welfare	161,985	151,556	196,022
Housing	0	40,300	C
Community amenities	15,796,520	15,319,540	18,138,744
Recreation and culture	4,020,876	4,918,099	5,223,251
Transport	9,141,068	8,757,440	9,199,975
Economic services	120,442	1,086,799	92,595
Other property and services	67,361	156	67,828
The second of th	29,877,776	30,950,779	33,470,855
There were no changes during the year to the amount of the budget.	e fees or charges detailed in	the original	
Investment Property Revenue			
Rent and outgoings	2,043,179	0	1,911,709
Annexation to result in contract of the first of the firs	2,043,179	0	1,911,709

## 2. REVENUE AND EXPENSES (Continued)

## (a) Revenue (Continued)

## **Grant Revenue**

Grants, subsidies and contributions are included as operating revenues in the Statement of Comprehensive Income:

	2018	2018	2017
	\$	\$	\$
Operating grants, subsidies and contributions			
General purpose funding	2,340,877	2,351,000	3,615,181
Law, order, public safety	36,830	47,000	31,697
Health	229,541	192,000	227,652
Education and welfare	1,443,521	1,479,802	1,425,668
Community amenities	0	488,205	98,000
Recreation and culture	743,831	706,960	865,919
Transport	247,745	155,000	91,346
Economic services	81,168	465,240	152,551
Other property and services	86,773	26,750	179,000
	5,210,286	5,911,957	6,687,014
Non-operating grants, subsidies and contributions		Safe served to ensert	2011 Sec. 2011 11 TO 10 1
Law, order, public safety	0	0	264,000
Education and welfare	25,500	0	327,106
Community amenities	0	1,830,906	0
Recreation and culture	0	1,600	826,308
Transport	4,641,412	5,631,135	4,717,094
Economic services	0	645,000	0
Other property and services	1,088,907	0	98,698
	5,755,819	8,108,641	6,233,206
Total grants, subsidies and contributions	10,966,105	14,020,598	12,920,220

## SIGNIFICANT ACCOUNTING POLICIES

Grants, Donations and Other Contributions
Grants, donations and other contributions are
recognised as revenues when the local government
obtains control over the assets comprising the contributions.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over

Grants, Donations and Other Contributions (Continued) a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertainin to those undischarged conditions are disclosed in Note 24. That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operations.

2018

	Actual	Budget	Actual
	\$	\$	\$
Interest earnings			7.
- Loans receivable - clubs/institutions	23,209	15,374	15.934
- Reserve funds	423,971	206,040	539,787
- Other funds	340,943	456,600	29.095
Other interest revenue (refer note 25(d))	528,959	500,000	524,979
	1,317,082	1.178.014	1.109.795

2018

2017

## 2. REVENUE AND EXPENSES (Continued)

) Expenses	2018	2017
The second secon	\$	\$
Significant expense		
Expenditure on flood damage re-instatement	846,827	0
	846,827	0
Auditors remuneration		
- Audit of the Annual Financial Report	47,319	52,503
- Assistance with finalisation for the annual financial report	1,982	1,430
- Other Services	31,681	28,891
	80,982	82,824
Interest expenses (finance costs)		
Long term borrowings (refer Note 13(a))	886,288	491,445
Other interest expenses	21,115	0
Guarantee Fee	208,159	0
	1,115,562	491,445
Rental charges		
- Operating leases	357,567	447,429
	357,567	447,429
Investment Property Expenses		
Direct operating expenses	627,952	443,705
Depreciation	88,891	565,775
2	716,843	1,009,480

3. CASH AND CASH EQUIVALENTS	NOTE	2018	2017
		\$	\$
Unrestricted		5,246,384	5,112,444
Restricted		26,177,208	23,219,173
	-	31,423,592	28,331,617
The following restrictions have been imposed by regulations or other externally imposed requirements:			
Leave Reserve	4	554,968	820,338
Plant Reserve	4	33,822	33,386
Building Reserve	4	1,041,742	1,252,569
Computer Facilities Reserve	4	840,135	1,235,194
Sewerage Construction Reserve	4	3,163,839	259,815
Recreation Reserve	4	421,060	593,706
Parking Facilities Reserve	4	166,526	675,708
Senior Citizens Reserve	4	772,553	762,159
Airport Movement Area Reserve	4	0	4,744,486
Oasis Reserve	4	37,064	191,344
Aerodrome Reserve	4	8,375,456	2,974,297
Valuations Equalisation Reserve	4	229,245	127,493
Insurance Equalisation Reserve	4	21,965	279,095
Town Halls Refurbishment Reserve	4	544,852	96,375
Waste Initiatives Reserve	4	68,672	67,748
Airport and City Promotions Reserve	4	483,259	556,340
Staff Retention and Attraction Reserve	4	0	4,700
HACC Asset Management Reserve	4	21,752	21,495
Future Projects Reserve	4	8,043,285	2,500,000
Unspent grants, Contributions and Loans Reserve	24	1,357,013	6,022,925
Column Comment Control (Column Column	_	26,177,208	23,219,173

## SIGNIFICANT ACCOUNTING POLICIES

## Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk

## Cash and cash equivalents (Continued)

of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

## 4. RESERVES - CASH BACKED

4. RESERVES - CASH BACKED												
	2018	2018	2018	2018	2018	2018	2018	2018	2017	2017	2017	2017
	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Actual	Actual	Actual	Actual
	Opening	Transfer	Transfer	Closing	Opening	Transfer	Transfer	Closing	Opening	Transfer	Transfer	Closing
	Balance	t	(from)	Balance	Balance	to	(from)	Balance	Balance	to	(from)	Balance
	<b>~</b>	s	s	s	s	\$	\$	*	\$	•	•	4
Leave Reserve	820,338	8,426	(273,796)	554,968	816,440	3,866	0	820,306	802,924	17,414	0	820,338
Plant Reserve	33,386	436	0	33,822	99,860	1,005,252	(1,003,000)	102,112	32,677	402	0	33,386
Building Reserve	1,252,569	15,289	(226,116)	1,041,742	1,242,679	7,348	(752,456)	497,571	1,917,101	41,112	(705,643)	1,252,569
Computer Facilities Reserve	1,235,194	14,808	(409,867)	840,135	1,214,273	21,291	(368,750)	866,814	1,286,122	39,422	(90,350)	1,235,194
Sewerage Construction Reserve	259,815	2,904,024	0	3,163,839	267,733	908,505	(800,000)	376,238	272,004	4,762	(16,951)	259,815
Recreation Reserve	593,706	6,088	(178,734)	421,060	608,552	13,441	(352,000)	269,993	2,568,552	52,236	(2.027,082)	593,706
Parking Facilities Reserve	675,708	8,865	(518,047)	166,526	671,407	15,163	(95,000)	591,570	663,407	12,302	0	675,708
Senior Citizens Reserve	762,159	10,394	0	772,553	764,047	17,237	0	781,284	749,046	13,113	0	762,159
Airport Movement Area Reserve	4,744,486	18,000	(4,762,486)	0	4,728,263	107,011	0	4,835,274	4,643,263	101,223	0	4,744,486
Oasis Reserve	191,344	2,491	(156,771)	37,064	190,325	4,401	(170,000)	24,726	187,860	3,484	0	191,344
Aerodrome Reserve	2,974,297	5,701,159	(300,000)	8,375,456	2,974,222	479,363	(825,000)	2,628,585	3,087,273	65,075	(178,051)	2,974,297
Valuations Equalisation Reserve	127,493	101,752	0	229,245	343,138	107,462	0	450,600	125,299	2,194	0	127,494
Insurance Equalisation Reserve	279,095	3,806	(260,936)	21,965	278,577	6,404	0	284,981	273,576	5,518	0	279,095
Town Halls Refurbishment Reserve	96,375	1,157,870	(709,393)	544,852	696'96	1,161	(45,000)	53,130	94,469	1,906	0	96,375
Waste Initiatives Reserve	67,748	924	0	68,672	98,951	1,455	0	100,406	97,451	1,965	(31,669)	67,747
Airport and City Promotions Reserve	556,340	7,588	(80,669)	483,259	521,274	8,080	(200,000)	329,354	546,769	9,571	0	556,340
Staff Retention and Attraction Reserve	4,700	49	(4,749)	0	4,660	106	0	4,766	4,607	93	0	4,700
HACC Asset Management Reserve	21,495	257	0	21,752	21,314	485	0	21,799	21,070	425	0	21,495
Future Projects Reserve	2,500,000	5,543,285	0	8,043,285	2,500,000	2,101,178	0	4,601,178	0	2,500,000	0	2,500,000
Unspent Grants, Contributions & Loans Reserve	6,022,925	143,967	(4,809,879)	1,357,013	5,723,352	24,676	(5,495,983)	252,045	7,401,205	3,231,606	(4,609,886)	6,022,925
	23,219,173	15,649,478	(12,691,443)	26,177,208	23,166,036	4,833,885	(10,107,189)	17,892,732	24,774,675	6,104,130	(7,659,632)	23,219,173

All of the reserve accounts are supported by money held in financial institutions and match the amount shown as restricted cash in Note 3 to this financial report

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

To hold surplus annual grant funds received in accordance with the HACC funding agreement. Used to replace existing assets at the EGCC. Replacement/Replenishment of the Movement Area Infrastructure. (Closed, balance transferred to Aerodrome Reserve) To provide for the ongoing construction and future replacement of sewerage lines and any other relevant initiatives. To facilitate the replacement of assets to subsidise operations, items not included in the Airport Movement Reserve To provide for future maintenance, refurbishment, heritage development of the Kalgoorlie and Boulder Town Halls To assist in the implementation of the Workplace agreement adopted in December 2006. (No longer being used) To be utilised for future reserves, ovals, or any other recreational projects Council deems necessary. To develop and introduce alternatives or modified waste collection treatment and disposal options. To fund future projects that Council supports as a desired outcome for the overall Community. To promote the City of Kalgoorlie-Boulder and the Kalgoorlie- Boulder Airport. To fund building projects and major structural repairs to existing assets. To fund payments to staff for accrued leave and / or budgeted leave. To meet any requirements the Community Centre may have. To fund the City's ten year (10) Plant Replacement Program. To provide for revaluation expenses, every four (4) years. To provide for any Workers Compensation expenses. To manage unspent grants, contributions and loans To provide for the future parking needs of the City. To fund Information Technology projects. To improve the Goldfields Oasis. Purpose of the reserve Anticipated date Nil balance June 19 Future Future Future Future Future Future Future Unspent Grants, Contributions & Loans Reserve Staff Retention and Attraction Reserve Airport and City Promotions Reserve HACC Asset Management Reserve Town Halls Refurbishment Reserve Sewerage Construction Reserve Airport Movement Area Reserve Valuations Equalisation Reserve Insurance Equalisation Reserve Computer Facilities Reserve Waste Initiatives Reserve Parking Facilities Reserve Future Projects Reserve Senior Citizens Reserve Aerodrome Reserve Recreation Reserve Name of Reserve **Building Reserve** Leave Reserve Oasis Reserve Plant Reserve

5. TRADE AND OTHER RECEIVABLES	2018	2017
	\$	\$
Current		
Rates outstanding	2,959,644	2,750,813
Provision for Doubtful Debts (Rates)	(557,169)	(718,354)
Sundry debtors	3,735,168	5,226,429
Provision for Doubtful Debts (Sundry Debtors)	(31,887)	(5,764)
Prepayments	241,729	356,184
GST receivable	904,175	589,280
Loans receivable - clubs/institutions	21,957	23,209
Accrued Income	1,421,438	0
	8,695,055	8,221,797
Non-current		
Rates outstanding - pensioners	450,251	465,884
Loans receivable - clubs/institutions	196,556	218,512
	646,807	684,396
Information with respect the impairment or otherwise		
of the totals of rates outstanding and sundry debtors		
is as follows:		
Rates outstanding	2	
Includes:		
Past due and not impaired		
- 1 to 5 years	2 402 475	0.000.450
- more than 5 years	2,402,475	2,032,459
- more than o years	2,402,475	2 022 450
	2,402,475	2,032,459
Sundry debtors		
Includes:		
Past due and not impaired		
- up to one month	468,378	459,462
- 3 months to one year	427,332	394,364
- 1 to 5 years	51,215	14,341
- more than 5 years	18,819	17,153
•	965,744	885,320
		,5

## SIGNIFICANT ACCOUNTING POLICIES

## Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

## Classification and subsequent measurement

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

### 6. INVENTORIES 2018 2017 Current **Fuel and Materials** 21,148 21,792 12,716 Goldfields Oasis 5,357 76,286 Kalgoorlie Golf Course 54,604 8,415 3,685 Goldfields Arts Centre 726,341 1,137,079 Land Held for Resale - Cost 815,865 1,251,558 Non-current 80,000 Land Held for Resale - Cost 80,000

## SIGNIFICANT ACCOUNTING POLICIES

## General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

## Land held for resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development.

## Land held for resale (Continued)

Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this poing.

Land held for resale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

## CITY OF KALGOORLIE-BOULDER NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

7	INVESTMENT PROPERTY	2018 \$	2017 \$
(a).	Freehold land at:		
	- Independent Valuation 2017 - Level 2	3,496,000	3,496,000
		3,496,000	3,496,000
	Buildings at: - Independent Valuation 2017 - Level 2 - Management Valuation 2017 - Level 3 - Additions after Valuation - cost Less Accumulated Depreciation	7,770,000 69,015 116,914 (88,891) 7,867,038	7,770,000 69,015 0 0 7,839,015
	Total Investment Property	11,363,038	11,335,015
(b).	Movements in Carrying Amounts		

Movement in the carrying amounts of each class of infrastructure between the beginning and the end of the current financial year.

	Land (Level 2) \$	Buildings (Level 2) \$	Buildings (Level 3) \$	Total \$
Balance at the beginning of the year	3,496,000	7,770,000	69,015	11,335,015
Additions	0	116,914	0	116,914
Depreciation (Expense)	0	(88,891)	0	(88,891)
Carrying amount at the end of year	3,496,000	7,798,023	69,015	11,363,038

## (c). Fair Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Investment Property					
Land - freehold land	Level 2	Market approach using recent observable market values as evidenced by sales transactions of similar property types	Independent registered Valuer	June 2017	Price per square metre
Buildings	Level 2	Market approach using recent observable market data for properties	Independent registered Valuer	June 2017	Price per square metre
Buildings	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2017	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs

## 8 (a). PROPERTY, PLANT AND EQUIPMENT

Land and buildings	2018	2017
	\$	\$
Land - vested in and under the control of Council at:		
- Management valuation 2017 - level 3	3,822,460	3,822,460
	3,822,460	3,822,460
Land - freehold land at:		
- Independent valuation 2017 - level 2	33,393,300	33,451,300
- Independent valuation 2017 - level 3	40,000	40,000
	33,433,300	33,491,300
Total land	37,255,760	37,313,760
Totaliand	07,200,700	07,010,700
Buildings - non-specialised at:		
<ul> <li>Independent valuation 2017 - level 2</li> </ul>	72,500	72,500
Less: accumulated depreciation	(1,812)	0
	70,688	72,500
Buildings - specialised at:		
- Independent valuation 2017 - level 2	435,000	435,000
- Independent valuation 2017 - level 3	83,135,000	83,135,000
- Management valuation 2017 - level 3	375,113	375,113
- Additions after valuation - cost	1,777,223	0
Less: accumulated depreciation	(1,269,282)	0
	84,453,054	83,945,113
Total buildings	84,523,742	84,017,613
,		
Total land and buildings	121,779,502	121,331,373
Furniture and equipment at:		
- Management valuation 2016 - level 3	1,592,710	1,592,710
- Management valuation 2016 - level 2	104,072	104,072
- Additions after valuation - cost	935,210	561,743
Less: accumulated depreciation	(565,441)	(245, 247)
	2,066,551	2,013,278
Plant and equipment at:		
- Management valuation 2016 - level 3	11,151,004	11,151,004
- Management valuation 2016 - level 2	539,356	539,356
- Additions after valuation - cost	2,027,309	500,652
Less: accumulated depreciation	(1,847,514)	(913,633)
The state of the s	11,870,155	11,277,379

## 8 (a). PROPERTY, PLANT AND EQUIPMENT (Continued)

. The Ettin, Examinate Egon metri (communic	2018	2017
	\$	\$
Light Vehicles at:		
- Management valuation 2016 - level 2	2,037,303	2,037,303
- Management valuation 2016 - level 3	515,347	515,347
- Additions after valuation - cost	256,565	299,698
Less: accumulated depreciation	(541,971)	(284,609)
CALCOLD A STOCKHOOL OF THE STOCKHOOL OF	2,267,244	2,567,739
Work In Progress at:		
- Work in Progress at cost	2,004,120	0
Less: accumulated depreciation	0	0
	2,004,120	0
Total property, plant and equipment	139,987,572	137,189,769

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

# PROPERTY, PLANT AND EQUIPMENT (Continued)

## (b) Movements in Carrying Amounts

Movement in the carrying amounts of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land - vested in and under the	Land -		Buildings -			Total land	Furniture				Total property,
	control of Council	freehold	Total land	non- specialised	Buildings - specialised	Total buildings	and	and	Plant and equipment	Light Vehicles	WIP	plant and equipment
Balance at 1 July 2016	8,109,417	\$ \$ \$ 8,109,417 22,271,120 30,380,537	\$ 30,380,537	\$ 71,725	\$ 71,826,255	\$ 71,897,980	\$ 102,278,517	\$ 1,696,782	\$ 11,739,680	\$ 2,852,849	<b>∞</b>	\$ 118,567,828
Additions	0	0	0	0	6,307,073	6,307,073	6,307,073	471,536	471,828	299,698	0	7,550,135
(Disposals)	0	0	0	0	(10,667)	(10,667)	(10,667)	0	(43,823)	(276,802)	0	(331,292)
Revaluation increments/ (decrements) transferred to revaluation surplus	(4,286,957)	(4,286,957) 11,220,180	6,933,223	2,662	6,643,922	6,646,584	13,579,807	0	0	0	0	13,579,807
Depreciation (expense)	0	0	0	(1,887)	(951,015)	(952,902)	(952,902)	(210,781)	(891,723)	(308,006)	0	(2,363,412)
Transfers	0	0	0	0	129,545	129,545	129,545	55,741	1,417	0	0	186,703
Carrying amount at 30 June 2017	3,822,460	3,822,460 33,491,300	37,313,760	72,500	83,945,113	84,017,613	84,017,613 121,331,373	2,013,278	11,277,379	2,567,739	0	137,189,769
Additions	0	0	0	0	961,711	961,711	961,711	373,467	2,121,524	246,197	2,004,120	5,707,019
(Disposals)	0	(58,000)	(58,000)	0	0	0	(58,000)	0	(587,743)	(243,002)	0	(888,745)
Depreciation (expense)	0	0	0	(1,812)	(1,269,282)	(1,271,094)	(1,271,094)	(320, 194)	(1,012,761)	(303,690)		(2,907,739)
Transfers	0	0	0	0	815,512	815,512	815,512	0	71,756	0		887,268
Carrying amount at 30 June 2018	3,822,460	3,822,460 33,433,300 37,255,760	37,255,760	70,688	84,453,054	84,523,742	84,523,742 121,779,502	2,066,551	11,870,155	2,267,244	2,004,120	139,987,572

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

# . PROPERTY, PLANT AND EQUIPMENT (Continued)

(c) Fair Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Land and buildings					
Land - freehold land	Level 2	Market approach using recent observable market values as evidenced by sales transactions of similar property types	Independent registered Valuer	June 2017	Price per square metre
Land - freehold land	Level 3	Market approach using recent observable market values adjusted for condition and comparability, at their current use as highest and best use	Independent registered Valuer	June 2017	Price per square meter adjusted for zoning restrictions
Land - vested in and under the control of Council	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2017	Improvements to land using construction costs and current condition (Level 2), residual values and remaining useful life (Level 3) inputs
Buildings - non-specialised	Level 2	Market approach using recent observable market data for properties	Independent registered Valuer	June 2017	Price per square metre
Buildings - specialised	Level 3	Cost approach using depreciated replacement cost	Independent registered Valuer/Management Valuation	June 2017	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Buildings - specialised	Level 2	Market approach using recent observable market data for properties	Independent registered Valuer	June 2017	Price per square metre

Infrastructure - Roads - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Additions after valuation 2018 - level 3 - Additions after valuation 2018 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Additions after valuation 2018 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Additions after va	9 (a). INFRASTRUCTURE	2018	2017
- Management Valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Additions after valuation 2018 - level 3 - Management valuation 2018 - level 3 - Management valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Additions after valuation - 2018 - level 3 - Additions after valuation - 2018 - level 3 - Additions after valuation - 2018 - level 3 - Additions after valuation - 2018 - level 3 - Additions after valuation - 2018 - level 3 - Additions after valuation - 2018 - level 3 - Additions after valuation - 2018 - level 3 - Additions after valuation - 2018 - level 3 - Additions after valuation - 2018 - level 3 - Management Valuation 2018 - level 3 - Additions after valuation - 2018 - level 3 - Additions after valuation - 2018 - level	Infrastructura Banda	\$	\$
- Additions after valuation - cost   0   13,416,148   - Management Valuation 2015 - level 3   248,304,733   245,466,895    Infrastructure - Footpaths   0   19,030,638   - Additions after valuation - cost   0   809,175   - Management Valuation 2015 - level 3   16,802,394   19,211,029    Infrastructure - Drainage   16,802,394   19,211,029    Infrastructure - Parks and Reserves   10,21,21,21,21,21,21,21,21,21,21,21,21,21,		0	241 327 576
Management valuation 2018 - level 3	- Additions after valuation - cost		
Less: accumulated depreciation			13,410,140
Infrastructure - Footpaths - Management Valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Infrastructure - Parks and Reserves - Independent Valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Management Valuation 2018 - level 3 - Additions after valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions a		240,004,733	(9 276 829)
- Management Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation - cost - Management valuation 2018 - level 3 - Less: accumulated depreciation  Infrastructure - Drainage - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Manag		248,304,733	
- Management Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation - cost - Management valuation 2018 - level 3 - Less: accumulated depreciation  Infrastructure - Drainage - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Additions after valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Manag	Infrastructura Factorita		
- Additions after valuation - cost - Management valuation 2018 - level 3		0	19 030 638
- Management valuation 2018 - level 3 Less: accumulated depreciation  Less: accumulated depreciation  Infrastructure - Drainage - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Additions after valuation - cost - Management Valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Additions after valuation - cost - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Management valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Management valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2016 - level 3 - Management Valuation 2018 -			
Less: accumulated depreciation		a Alexander and a second a second and a second a second and a second a second and a second and a second and a	0
Infrastructure - Drainage			(628,784)
- Management Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Additions after valuation 2018 - level 3 - Management valuation 2018 - level 3 - Less: accumulated depreciation - Additions after valuation 2015 - level 3 - Infrastructure - Parks and Reserves - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Management valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management Valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Management Va		16,802,394	19,211,029
- Management Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Additions after valuation 2018 - level 3 - Management valuation 2018 - level 3 - Less: accumulated depreciation - Additions after valuation 2015 - level 3 - Infrastructure - Parks and Reserves - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Management valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management Valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Management Va	Infrastructure - Drainage		
- Additions after valuation - cost - Management valuation 2018 - level 3 7,922,904 0 (863,372).  Less: accumulated depreciation 0 15,487,243  Infrastructure - Parks and Reserves - Independent Valuation 2015 - level 3 0 14,531,700 - Additions after valuation - cost 0 11,526,531 - Management valuation 2018 - level 3 23,540,097 0 0 (2,627,103).  Less: accumulated depreciation 0 2015 - level 3 23,540,097 23,431,128  Infrastructure - Laneways - Management Valuation 2015 - level 3 491,181 0 Less: accumulated depreciation 0 0 (51,715).  Less: accumulated depreciation 0 1,278,968 - Additions after valuation 2015 - level 3 0 1,278,968 - Additions after valuation 2015 - level 3 0 1,278,968 - Additions after valuation 2018 - level 3 4,168,002 0 (56,882).  Less: accumulated depreciation 0 0 (56,882).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (56,882).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (56,882).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (56,882).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).  Infrastructure - Street Lights - Management Valuation 2015 - level 3 0 (31,854).		0	15.975.691
- Management valuation 2018 - level 3 Less: accumulated depreciation    1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   15,487,243     1,922,904   1,922,907     1,922,904   1,922,907     1,922,904   1,922,907     1,922,904   1,922,907     1,922,904   1,922,907     1,922,904   1,922,907     1,922,907   1,922,907     1,922			
Less: accumulated depreciation	- Management valuation 2018 - level 3	7,922,904	0
Infrastructure - Parks and Reserves		_	(863,372)
- Independent Valuation 2015 - level 3		7,922,904	15,487,243
- Independent Valuation 2015 - level 3	Infrastructure - Parks and Reserves		
- Additions after valuation - cost - Management valuation 2018 - level 3 Less: accumulated depreciation    11,526,531		0	14.531.700
- Management valuation 2018 - level 3 Less: accumulated depreciation    Carrier   Carrier   Carrier			
Less: accumulated depreciation	- Management valuation 2018 - level 3	23,540,097	0
Infrastructure - Laneways	Less: accumulated depreciation	0	(2,627,103)
- Management Valuation 2015 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  - Management valuation 2018 - level 3 Less: accumulated depreciation  - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 Less: accumulated depreciation  - Management Valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Management valuation		23,540,097	23,431,128
- Management Valuation 2015 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  - Management valuation 2018 - level 3 Less: accumulated depreciation  - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 Less: accumulated depreciation  - Management Valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2018 - level 3 - Management Valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Management valuation	Infrastructure - Laneways		
- Management valuation 2018 - level 3 Less: accumulated depreciation    Age		0	861.449
Less: accumulated depreciation		491,181	0
Infrastructure - Parking Areas - Management Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Street Lights - Management Valuation 2015 - level 3 - Management Valuation 2018 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Sewerage - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Additions after valuation - cost - Management valuation 2018 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3	Less: accumulated depreciation		(51,715)
- Management Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Street Lights - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Sewerage - Independent Valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Management valuation 2018 - level 3		491,181	809,734
- Management Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Street Lights - Management Valuation 2015 - level 3 - Management Valuation 2015 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Sewerage - Independent Valuation 2015 - level 3 - Additions after valuation 2018 - level 3 - Management valuation 2018 - level 3	Infrastructure - Parking Areas		
- Additions after valuation - cost - Management valuation 2018 - level 3 Less: accumulated depreciation    A		0	1,278,968
Less: accumulated depreciation		0	
A,168,002		4,168,002	0
Infrastructure - Street Lights - Management Valuation 2015 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Sewerage - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Sewerage - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3	Less: accumulated depreciation	0	
- Management Valuation 2015 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Sewerage - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  0 375,228 0 (31,854) 0 (31,854) 0 (51,625 343,374   46,078,280 0 (134,943) 0 (1,758,307)		4,168,002	1,222,251
- Management Valuation 2015 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  Infrastructure - Sewerage - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 - Management valuation 2018 - level 3 Less: accumulated depreciation  0 375,228 0 (31,854) 0 (31,854) 0 (51,625 343,374   46,078,280 0 (134,943) 0 (1,758,307)	Infrastructure - Street Lights		
Less: accumulated depreciation         0         (31,854)           Infrastructure - Sewerage         - Independent Valuation 2015 - level 3         0         46,078,280           - Additions after valuation - cost         0         134,943           - Management valuation 2018 - level 3         43,277,720         0           Less: accumulated depreciation         0         (1,758,307)		0	375,228
Infrastructure - Sewerage - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 Less: accumulated depreciation  651,625 343,374  46,078,280 0 43,277,720 0 (1,758,307)		651,625	0
Infrastructure - Sewerage - Independent Valuation 2015 - level 3 - Additions after valuation - cost - Management valuation 2018 - level 3 Less: accumulated depreciation  O 46,078,280 0 134,943 0 43,277,720 0 (1,758,307)	Less: accumulated depreciation	0	
- Independent Valuation 2015 - level 3       0       46,078,280         - Additions after valuation - cost       0       134,943         - Management valuation 2018 - level 3       43,277,720       0         Less: accumulated depreciation       0       (1,758,307)		651,625	343,374
- Independent Valuation 2015 - level 3       0       46,078,280         - Additions after valuation - cost       0       134,943         - Management valuation 2018 - level 3       43,277,720       0         Less: accumulated depreciation       0       (1,758,307)	Infrastructure - Sewerage		
- Additions after valuation - cost       0       134,943         - Management valuation 2018 - level 3       43,277,720       0         Less: accumulated depreciation       0       (1,758,307)		0	46,078,280
- Management valuation 2018 - level 3 43,277,720 0 Less: accumulated depreciation 0 (1,758,307)		0	
		43,277,720	0
43,277,720 44,454,916	Less: accumulated depreciation	0	
		43,277,720	44,454,916

18	2017
\$	\$
•	0.745.000
0	6,715,000
0	1,473,912
5,343,113	0
0	(1,042,209)
5,343,113	7,146,703
0	22,125,000
0	1,231,532
3,712,199	0
0	(1,208,466)
3,712,199	22,148,066
0	98,573
88,070	0
0	(10,345)
88,070	88,228
0	3,557,000
0	9,422
9,946,312	0
0	(254,286)
9,946,312	3,312,136
E 249 2E0	383,121,703
5,2	248,350

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

9 INFRASTRUCTURE (Continued)

(b) Movements in Carrying Amounts Movement in the carrying amounts of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - Roads	Infrastructure - Footpaths	Infrastructure - Drainage	Infrastructure - Parks & Reserves	Infrastructure - Laneways	Infrastructure - Construction other than buildings	Infrastructure - Parking	Infrastructure -	Infrastructure - Water	Total				
Balance at 1 July 2016.	243,714,803	\$ 18,961,801	\$ 15,394,035	\$ 22,791,979	\$ 825,713	1,101,313	1,239,755	351,427	\$ 45,264,550	6.475.540	\$ 21.862.129	90 239	2.439.279	\$ \$
Additions	6,044,601	497,499	301,782	722,375	•	2,835	165	0	6369	800 944	664 716		617'001'0	201,316,100
Impairment (Losses)/Reversals	(848,523)	0	0	0	۰	0	0	0	0	0	0	o c	0 0	9,041,285
Depreciation (Expense)	(3,617,024)	(248,271)	(208,573)	(827,633)	(15,979)	0	(17,669)	(8,053)	(816,003)	(129.782)	(378 779)	0.011	(127 143)	(6 306 040)
Transfers	173,038	0	0	744,407	0	(1,104,148)	0		0	0	0	0	(641,121)	(186 703)
Carrying amount at 30 June 2017	245,466,895	19,211,029	15,487,243	23,431,128	809,734	0	1,222,251	343,374	44,454,916	7,146,703	22.148.066	88.228	3 312 136	383 424 703
Additions	9,852,265	280,185	224,636	491,853	0	0	614,343	0	130,863	166.862	358 500		001/11/0/0	40,440,507
Increments/(Decrements) Transferred to revaluation Surplus	(3,254,861)	(2,436,274)	(7,573,788)	0	(302,574)	0	2,133,090	316.305	154 914	(207 977)	1 803,525	9 44	0 20 20 0	12,119,507
Reversals through profit or loss	0	0	0	333,156	0	0	218,688	0	0	0	0.000	660'-	6,101,0	(3,1/6,131)
Impairment (Losses)/Reversals	0	0	0	0	0	0		0	0	0			0 6	440,100
Depreciation (Expense)	(3,759,566)	(252,546)	(215,187)	(716,040)	(15,979)	0	(20,370)	(8,054)	(762,973)	(190,660)	(410,774)	(2 013)	(127 143)	(6 481 305)
fransfers	0	0	0	0	0	0	0	0	(700,000)		(187,268)	0	0	(887.268)
Carrying amount at 30 June 2018	248,304,733	16,802,394	7,922,904	23,540,097	491,181	0	4,168,002	651,625	43,277,720	6,343,113	23,712,199	88,070	9.946.312	385 248 350

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

## 9. INFRASTRUCTURE (Continued)

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(c) rail value measurements					
Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Infrastructure - Roads	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Footpaths	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Drainage	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Parks & Reserves	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Laneways	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Parking	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Street Lighting	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Sewerage	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Effluent	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Airport	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Bus shelters	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Water Conservation	Level 3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (level 2), residual values and remaining useful life assessments (Level 3) inputs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

## 0. FIXED ASSETS

## SIGNIFICANT ACCOUNTING POLICIES

## Fixed assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

## Initial recognition and measurement between mandatory revaluation dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

## Revaluation

The fair value of fixed assets is determined at least every three years in accordance with the regulatory framework. At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management) Regulation 17A (2) which requires property, plant and equipment to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

## Land under control

In accordance with Local Government (Financial Management) Regulation 16(a)(ii), the City was required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or Regional significance.

Upon initial recognition, these assets were recorded at cost in accordance with AASB 116. They were then classified as Land and revalued along with other land in accordance with the other policies detailed in this Note.

## Land under roads

In Western Australia, all land under roads is Crown Land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management)

Regulation 4(2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the City.

## 10. FIXED ASSETS (Continued)

## (a) Disposals of Assets

The following assets were disposed of during the year.

	Actual Net Book Value	Actual Sale Proceeds	Actual Profit	Actual Loss	Budget Net Book Value	Budget Sale Proceeds	Budget Profit	Budget Loss
Plant and Equipment	\$	\$	\$	\$	\$	\$	\$	\$
Governance Holden Colorado LX D/Cab	0	0	0	0	30,818	30,818	0	0
Health Nissan Patrol ST Turbo Diesel Manual Wagon	28,261	0	0	(28,261)	39,286	15,000	0	(24,286)
Toyota Hilux 4x4 SR	21,420	19,090	0	(2,330)	22,117	7,940	0	(14,177)
Education and welfare	- 2	200	100	121	0.000	0.760/0.000	2800	OSA
Mitsubishi FUSO ROSA bus	0	0 .	0	0	52,927	52,927	0	0
Mitsubishi Rosa	0	0	0	0	62,013	50,000	0	(12,013)
Community amenities Honda Accord Euro	0	0	0	0	14,503	14,500	0	(3)
Holden Colorado LX D/Cab	0	0	0	0	22,842	21,500	o	(1,342)
VW Amarok 4 x 2 Crew Cab	0	0	0	0	23,962	22,153	0	(1,809)
Recreation and culture								
EXCERCISE BIKES (16)	0	6,300	6,300	0				(4 =0=)
Nissan Navara RX 4x2 Automatic Transmission	19,285	13,829	0	(5,456)	17,765	13,000	0	(4,765)
GIANNI FERRARI TG 922 MOWER GIANNI FERRARI TG 922 MOWER	15,000 15,000	11,000	0	(4,000) (4,000)	22,137 21,150	12,000 12,000	0	(10,137) (9,150)
GIANNI FERRARI TG 922 MOWER	15,000	11,000	0	(4,000)	21,130	12,000	0	(9,130)
BUNKER RAKE - SAND PRO 5040	12,087	6,000	Ö	(6,087)	Ö	0	0	0
BUNKER RAKE - SAND PRO 5040	13,996	6,000	0	(7,996)	0	0	0	0
GREENS ROLLER - TRU TURF GREENS ELECTRIC UTILITY VEHICLE - WORKMAN MDE-	13,332	10,000	0	(3,332)	0	0	0	0
INTERNATIONAL	9,542	1,900	0	(7,642)	0	0	0	0
ELECTRIC UTILITY VEHICLE - WORKMAN MDE- INTERNATIONAL	9,543	1,900	0	(7,643)	0	0	0	0
JOHN DEERE TRACTOR	9,545	4,545	4,545	(7,043)	0	10,000	10,000	0
JOHN DEERE TRACTOR	0	4,546	4,546	Ö	O	10,000	10,000	O
POLARIS SPORTSMAN 500 H.O AWD QUAD	1,272	2,400	1,128	0	0	0	0	0
Citymaster 1250 Multifunctional Unit - Mini Sweeper	63,329	33,000	0	(30,329)	64,726	30,000	0	(34,726)
Amazone Tractor	0	0	0	0	1,267	25,000	23,733	0
Hyundai iLoad Van	0	0	0	0	22,117	16,000	0	(6,117)
Hyundai iLoad Van Nissan Navara St (D40)	0	0	0	0	22,117 25,380	16,000 19,000	0	(6,117) (6,380)
Aeravator	0	0	0	0	25,360	4,500	4,500	(0,360)
Aeravator	0	0	0	0	0	1,000	1,000	0
John Deere 1435 Mower	0	0	0	0	0	10,000	10,000	0
Kubota GZD 15-HD Transport	0	0	0	0	6,083	12,000	5,917	0
HINO FM500 FM1J SERIES 2 TRUCK	86,898	65,454	0	(21,444)	0	0	0	0
HINO 300 SERIES 716 MEDIUM TRUCK	30,182	24,091	0	(6,091)	0	0	0	0
HINO FG8JSKB SHORT AUTO	57,857	58,182	325	0	0	0	0	0
Road Sweeper VT651 Series Truck	155,597	155,000	0	(597)	0	0	0	0
2015 PRADO DSL WGN M/T GX	44,482	31,818	0	(12,664)	44,742	30,000	0	(14,742)
Hino 300 Series 717 Medium Hino 816 Medium 5 tonne truck	48,988 0	27,067 0	0	(21,921)	32,000	32,000	0	0
UD PK9 Water Truck	0	0	0	0	64,865	29,630	0	(35,235)
Holden Colorado dual cab ute	0	0	0	0	8,204	6,000	Ō	(2,204)
Holden Commodore Sedan	0	0	0	0	6,091	5,000	0	(1.091)
Caterpillar Skid Steer	0	0	0	0	9,366	5,000	0	(4,366)
Economic services								100 V. 110 CO.00
TOYOTA RAV4 PET 5DR GX-AWD	23,223	15,909	0	(7,314)	0	0	0	0
Other property and services JEEP CHEROKEELAREDO 4X2	29,157	22,273	0	(6,884)	0	0	0	0
VOLKSWAGEN TIGUAN	24,615	17,727	0	(6,888)	0	0	0	0
CG HOLDEN CAPTIVA LTZ SATION SEDAN	28,195	16,819	0	(11,376)	0	Ö	o	0
JOHN DEERE 1445 SERIES II BROOM SWEEPER	858	3,636	2,778	0	0	0	0	0
DESK SALE	0	45	45	0	0	0	0	0
2015 RG HOLDEN COLORADO LS CREW CAB	04 505	10.001	ă	10.415	42 205	40.000	0.000	42
UTILITY 2WD Hyundai iLoad van	24,509	16,364	0	(8,145)	17,766	19,839 20,000	2,073	0
Holden Colorado Dual Cab 4WD	0	0	0	0	21,755 23,205	23,193	0	(1,755) (12)
Land and Buildings								
Community amenities								
LOT 4867 - HANNAN STREET - ST BARBARA'S	20 447	0	0	(20 447)	0		0	
SQUARE ROTUNDA Other property and services	39,117	U	U	(39,117)	0	0	0	0
LOT 2 - PARK STREET - VACANT LAND	58,000	35,455	0	(22,545)	0	0	0	0
2°	888,745	632,350	19,667	(276,062)	699,204	576,000	67,223	(190,427)

## 10. FIXED ASSETS (Continued)

## (a) Disposals of Assets (Continued)

	Actual Net Book Value	Actual Sale Proceeds	Actual Profit	Actual Loss	Budget Net Book Value	Budget Sale Proceeds	Budget Profit	Budget Loss
	\$	\$	\$	\$	\$	\$	\$	\$
Inventory of Land held for resale								
6 Genovese Street	57,553	119,091	61,538	0	0	0	0	0
Lot 9 Genovese Street	38,988	74,545	35,557	0	0	0	0	0
Lot 16 Genovese Street	57,553	119,091	61,538	0	0	0	0	0
Lot 2 Genovese Street	91,627	187,727	96,100	0	0	0	0	0
28 Osmetti Drive	107,462	236,364	128,902	0	0	0	0	0
Lot 21 Genovese Street	57,553	119,091	61,538	0	0	0	0	0
	410,736	855,909	445,173	0	0	0	0	0

## (b) Depreciation

	2018	2017
	\$	\$
Buildings - non-specialised	1,812	1,887
Buildings - specialised	1,269,282	951,015
Furniture and equipment	320,194	210,781
Plant and equipment	1,012,761	891,723
Light Vehicles	303,690	308,006
Investment Property	88,891	565,775
Infrastructure - Roads	3,759,566	3,617,024
Infrastructure - Footpaths	252,546	248,271
Infrastructure - Drainage	215,187	208,573
Infrastructure - Parks and Reserves	716,040	827,633
Infrastructure - Laneways	15,979	15,979
Infrastructure - Parking Areas	20,370	17,669
Infrastructure - Street Lights	8,054	8,053
Infrastructure - Sewerage	762,973	816,003
Infrastructure - Effluent	190,660	129,782
Infrastructure - Airport	410,774	378,779
Infrastructure -Bus Shelters	2,013	2,011
Infrastructure - Water Conservation	127,143	127,143
	9,477,935	9,326,108

## SIGNIFICANT ACCOUNTING POLICIES

## Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- a) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses; or
- Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

## Depreciation rates

Major depreciation periods used for each class of depreciable asset are:

Asset Class	Years
Parks & Reserves	Nil - 100 years
Buildings	50 - 150 years
Sewerage & Effluent	10 - 80 years
Airport	10 - 100 years
Carparks	80 years
Roads	Nil - 80 years
Lootpaths	80 years
Drainage	40 - 80 years
Laneways	Nil - 80 years
Bus Shelters	50 years
Street Lighting	25 - 50 years
Construction other than Buildings	80 - 100
Light Vehicles	7 years
Plant & Equipment	5 - 10 years
Furniture & Equipment	4 - 10 years

## Depreciation (Continued)

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

31,329,382 2,337,523 365,259 6,525,613 11,105,510 11,623,030 852,179 22,913,947 2,164,484 16,016,010 281,810,998 146,268,737 202,877 2,370,919 27,682,507 2017 Closing Balance 12,587,843 Movement on (143,440)5,933,223 6.646.584 848,523 Revaluation 2017 Total (143,440) (848,523) (991,964) Revaluation (Decrement) 2017 6,933,223 000000000000 Revaluation 13,579,807 ncrement 24,682,798 2,337,523 365,259 6,669,053 147,117,260 11,105,510 11,623,030 852,179 22,913,947 2,164,484 2,370,919 269,223,155 16,016,010 20,749,284 202,877 Opening 27,682,507 31,329,382 2,337,523 365,259 2,133,090 519,182 143,013,876 6,525,613 8,669,236 4,049,242 549,605 1,384,692 17,819,685 278,634,867 23,068,86 Closing 2,133,090 (779,792) 1,803,675 (2,436,274) (7,573,788) (302,574) 154,914 6,761,319 (3,176,131)(3,254,861 Movement on Revaluation Total (3,254,861) (2,436,274) (7,573,788) (302,574) (779,792)(14,347,289)Revaluation (Decrement) 00000000 11,171,158 2,133,090 316,305 154,914 1,803,675 6,761,319 Revaluation ncrement 2018 22,913,947 2,164,484 16,016,010 2,370,919 53,022 11,105,510 27,682,507 31,329,382 2,337,523 852,179 365,259 281,810,998 6,525,613 146,268,737 202,877 Opening Revaluation surplus - Light Vehicles
Revaluation surplus - Light Vehicles
Revaluation surplus - Infrastructure - Roads
Revaluation surplus - Infrastructure - Footpaths
Revaluation surplus - Infrastructure - Drainage
Revaluation surplus - Infrastructure - Drainage
Revaluation surplus - Infrastructure - Parking Areas
Revaluation surplus - Infrastructure - Sewerage
Revaluation surplus - Infrastructure - Sewerage
Revaluation surplus - Infrastructure - Effluent
Revaluation surplus - Infrastructure - Effluent
Revaluation surplus - Infrastructure - Arroort
Revaluation surplus - Infrastructure - Arroort
Revaluation surplus - Infrastructure - Water Conservation
Revaluation surplus - Infrastructure - Water Conservation Revaluation surplus - Plant and equipment 11. REVALUATION SURPLUS Revaluation surplus - Buildings Revaluation surplus - Land

Movements on revaluation of fixed assets are not able to be reliably attributed to a program as the assets were revalued by class as provided for by AASB 116 Aus 40.1.

## 12. TRADE AND OTHER PAYABLES

_					
$\boldsymbol{\Gamma}$	 -	-	-	-	4
C		F		71	1

Sundry Creditors Creditor Accruals Sundry Accrual GST Payable Accrued Interest on Debentures

2018	2017
\$	\$
3,506,891	5,251,632
26,618	138,920
1,490,332	246,545
248,543	400,848
58,510	53,159
5.330.894	6 091 104

## SIGNIFICANT ACCOUNTING POLICIES

## Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect

## Trade and other payables (Continued)

of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

## 13. INFORMATION ON BORROWINGS

(a) Repayments - Borrowings

					Principal	ledi	Princinal	leci	teoretal	į
	Borrowing Institution	Interest Rate	Principal 1-Jul-17	New	Repayments Actual Buc	nents Budget	30 June 2018 Actual Bud	2018 Budget	Repayments Actual Bud	ents Budget
Particulars			49	s	s	S	s	\$	8	\$
Recreation and culture										
Loan 352 (336) - Library Extensions	Western Australian Treasury Corporation		664,682	0	28,646	38,494	636,036	296, 188	136,318	43,737
Loan 352 (339) - Oasis Alternative Energy	Western Australian Treasury Corporation	3.26%	543,317	0	64,250	86,081	479,067	457,236	14.554	19.880
Loan 352 (341) - RFSC Construction	Western Australian Treasury Corporation	3.26%	2,708,064	0	52,762	112,148	2.655,302	2.595.916	311,767	133 904
Loan 352 (343)- Museum Relocation	Western Australian Treasury Corporation	3.26%	851.954	0	38.701	51.845	813 253	800 109	43 719	35 255
Loan 352 (344) - Oasis Alternative Energy			493.762	0	15.790	31,931	477 972	461 831	46 741	22,23
Loan 352 (345)- Shepherson Oval Lighting	Western Australian Treasury Corporation	3.26%	672 595	0	30.553	40 930	642 042	631 665	34 515	27,557
Loan 346 - Golf Course Plant & Equipment	Western Australian Treasury Corporation		325,756	0	160 133	160 133	165,673	165,624	97.0	10000
Loan 352 (350) - Ray Finlayson Sporting Complex	Western Australian Treasury Corporation		2,635,193	0	99,554	99,554	2,535,639	2,535,639	155,226	108,606
Economic services										
Coan 349 - Burt Street Façade Project	Western Australian Treasury Corporation	2.73%	798,437	0	238,198	238,197	560,239	560,240	16,433	19,796
Loop 250 (240) Endoument Dink Done					7	12/2/2017/2012				
Loan 352 (342) - Endowment Block Root	Western Australian Treasury Corporation		582,669	0	32,731	38,494	549,938	544,175	46,209	23,914
Loan 352 (340) - Endowment Block Root	Western Australian Treasury Corporation	3.26%	559,214	0	66,128	88,596	493,086	470,621	32,824	20,461
			10,835,644	0	827,446	986,403	10,008,198	9,519,244	848,032	465,959
All loans, excluding Ioan 349 & 346, were consolidated into Loan 352 in May 2018.	o Loan 352 in May 2018.									
					Principal	ipal	Principal	ipal	Interest	st
			Principal	New	Repayments	nents	30 June 2018	2018	Repayments	ents
			1-Jul-17	Loans	Actual	Budget	Actual	Budget	Actual	Budget
Self Supporting Loans Recreation and culture			s	s	•	ø	s	s	s	ss
Loan 352 (326)- Goldfields Tennis Club - SSL	Western Australian Treasury Corporation	3.26%	75,537	0	6.539	8.791	68.998	66.746	11.871	5 063
Loan 352 (338) - Kalgoorlie Bowling Club SSL	Western Australian Treasury Corporation	3.26%	166,185	0	10,734	14,418	155,451	151,767	26,385	10.070
			241,722	0	17,273	23,209	224,449	218,512	38,256	15,133
			11,077,366	0	844,719	1,009,612	10,232,647	9,737,756	886,288	481,092
Self supporting loans are financed by payments from third parties. All other loan repayments were financed by general purpose revenue.	parties. se revenue.									
Borrowings							2018	2017		
							<b>1</b>	w		

Current Non-current

1,228,278 1,009,614 9,004,369 10,067,752 10,232,647 11,077,366

# 13. INFORMATION ON BORROWINGS (Continued)

(c) Unspent Borrowings

Loan 352 (343)- Museum Relocation Particulars

(d) Undrawn Borrowing Facilities Credit Standby Arrangements

Bank overdraft at balance date Bank overdraft limit

Credit card balance at balance date Total amount of credit unused Credit card limit

Loan facilities

Loan facilities - current

Total facilities in use at balance date Loan facilities - non-current

Unused loan facilities at balance date

## SIGNIFICANT ACCOUNTING POLICIES

## Financial liabilities

becomes a party to the contractual provisions to the instrument Financial liabilities are recognised at fair value when the City

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

carrying amount of the financial liability extinguished or transferred Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the including the transfer of non-cash assets or liabilities assumed. to another party and the fair value of the consideration paid, is recognised in profit or loss.

		į	\$	3,000,000	40,000	3,038,960	1,009,614 10,067,752 11,077,366	
Balance 30 June 18	\$ 252.183	252,183	\$ \$	3,000,000	80,000	3,069,989	1,228,278 9,004,369 10,232,647	
Expended During Year	\$ (568,445)	(568,445)				•		
Borrowed During Year	° •	0						
Balance 1 July 17	\$820,628	820,628						
Date Borrowed	1-May-15							

## Borrowing costs

capitalised as part of the cost of the particular asset until such time as Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are the asset is substantially ready for its intended use or sale

## 14. PROVISIONS

	Provision for Annual Leave	Long Service Leave	Total
	\$	\$	. \$
Opening balance at 1 July 2017			
Current provisions	1,787,298	1,120,489	2,907,787
Non-current provisions	0	520,649	520,649
	1,787,298	1,641,138	3,428,436
Amounts used	(71,187)	(171,421)	(242,608)
Balance at 30 June 2018	1,716,111	1,469,717	3,185,828
Comprises			
Current	1,716,111	1,109,937	2,826,048
Non-current	0	359,780	359,780
	1,716,111	1,469,717	3,185,828

Descripton for

Annual leave and current long service leave liabitlities have been classified as current as there are no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabiliities are expected to occur as detailed below.

	Leave	Leave	Total
Current Provisions	\$	\$	\$
Within 12 months of the end of the reporting period	1,004,806	388,182	1,392,988
After 12 months of the end of the reporting period	711,305	721,755	1,433,060
	1,716,111	1,109,937	2,826,048

Annual

## SIGNIFICANT ACCOUNTING POLICIES

## **Employee benefits**

## Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

## Other long-term employee benefits

The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at

## Other long-term employee benefits (Continued)

rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

Dravinian for

Long Service

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

## Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

## 15. NOTES TO THE STATEMENT OF CASH FLOWS

## Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2018 Actual	2018 Budget	2017 Actual
_	\$	\$	\$
Cash and cash equivalents	31,423,592	20,116,116	28,331,617
Reconciliation of Net Cash Provided By			
Operating Activities to Net Result			
Net result	13,078,278	12,590,143	15,409,013
Non-cash flows in Net result:			
Depreciation	9,477,935	9,699,317	9,326,108
(Profit)/loss on sale of asset	(188,778)	123,204	(357,524)
Loss on revaluation of fixed assets	Ó	0	48,494
Reversal of loss on revaluation of fixed assets	(551,844)	0	0
Change of Investment in Associate	(186)	0	0
Changes in assets and liabilities:	86 1052		
(Increase)/decrease in receivables	(458,877)	0	(2,592,739)
(Increase)/decrease in inventories	24,955	(30,512)	23,224
Increase/(decrease) in payables	(760,210)	2,000,000	1,336,638
Increase/(decrease) in provisions	(242,608)	(563,441)	(109,492)
Grants and contributions for	SECTION STATE OF THE SECTION OF SECTION SECTIO		
the development of assets	(5,755,819)	(8,108,641)	(6,233,206)
Net cash from operating activities	14,622,848	15,710,070	16,850,516

## 16. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

. 101/12/100210 02/10011 122 21 10110	2018	2017
	\$	\$
Governance	3,259,164	4,143
General purpose funding	5,246,384	8,600,889
Law, order, public safety	915,103	887,473
Health	1,122,159	1,142,073
Education and welfare	4,525,460	4,632,152
Housing	858,749	865,365
Community amenities	48,593,732	45,934,660
Recreation and culture	131,107,334	124,898,363
Transport	310,095,372	308,842,927
Economic services	4,686,598	8,538,233
Other property and services	61,025,736	54,318,036
Unallocated	6,834,674	11,551,541
NT-002000 T-0003-2000	578,270,465	570,215,855

## 17. CONTINGENT LIABILITIES

The City currently operates a landfill site. According to the City's current information this site has a life expectancy in excess of 20 years. The City is responsible to fully restore this site at the end of the assets life.

Rehabilitation Costs will include three components - closure, maintenance and monitoring costs.

- Closure costs include cell capping, site works and gas / leachate ifrastructure installation of landfills.

Earthworks include spreading topsoil and replanting vegetation.

- Maintenance costs include vegetation management, leachate disposal and maintenance, gas maintenance, site security, fire management.
- Monitoring costs include development of monitoring plans, and ongoing groundwater and surface water monitoring.

Currently work is being undertaken to establish the scope and also the cost of the restoration works.

This cost will be provided in the accounts in accordance with AASB116 - Property, Plant and Equipment paragraph 16, once it can be reliably asceratined.

### 18. CAPITAL AND LEASING COMMITMENTS 2018 2017 (a) Capital Expenditure Commitments Contracted for: - capital expenditure projects 2,084,339 1,818,258 plant & equipment purchases 279,885 2,084,339 2,098,143 Payable: 2,084,339 2,098,143 - not later than one year

The capital expenditure projects outstanding at the end of the current reporting period include the New SES building & shed, Goldfields War Museum and fitout, various road construction works.

## (b) Operating Lease Commitments

Non-cancellable operating leases contracted for but not capitalised in the accounts.

Payable: - not later than one year	636,845	485,667
- later than one year but not later than five years	618,367	664,172
- later than five years	18,071	40,980
	1,273,283	1,190,819
Receivable:		
- not later than one year	721,005	815,380
- later than one year but not later than five years	1,303,777	1,800,584
- later than five years	0	202,199
9.	2,024,782	2,818,163

The Operating Lease Commitment Receivable in 2017 and 2018 relates to lease income generated through the city's investment property portfolio of properties with a current lease agreement in place. It is stated in today's dollars and does not include CPI or any other increases that may be applied in a given year through terms of the lease agreement.

## SIGNIFICANT ACCOUNTING POLICIES

## Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the City, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

## Leases (Continued)

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

## 19. JOINT VENTURE ARRANGEMENTS

The City together with the Shires of Coolgardie, Dundas, Esperance, Laverton, Leonora, Menzies Ngaanyatjarraku, Ravensthorpe and Wiluna, have a joint venture arrangement for the provision of regional records service. The assets included in the joint venture recorded at Councils one-tenth share are as follows:

	2018	2017
	\$	\$
Non-current assets		
Land and buildings	72,500	72,500
Less: accumulated depreciation	(1,812)	0
	70,688	72,500
Plant and equipment	4,182	8,204
Less: accumulated depreciation	(1,008)	(902)
	3,174	7,302
Furniture and equipment	8,204	4,182
Less: accumulated depreciation	(1,805)	(504)
	6,399	3,678
Light vehicles	3,200	3,200
Less: accumulated depreciation	(960)	(480)
	2.240	2.720

## SIGNIFICANT ACCOUNTING POLICIES

## Interests in joint arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint ventures with an interest to net assets are classified as a joint venture and accounted for using the equity method.

## Interests in joint arrangements (Continued)

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The City's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements.

## 20. INVESTMENTS IN ASSOCIATES

The City of Kalgoorlie-Boulder is a member of the Australian Mining Cities Alliance (AMCA). Established November 2017, the AMCA exists to consider and address issues to enable the progress of economic development of mining cities across Australia. The City's interest in the AMCA is 33.33%.

The City's interest in the assets and liabilities of the AMCA is as follows:

Current Assets	
Non-Current Asss	sets
Total Assets	
Current Liabilities	

Non-Current Liabilities

Net Assets

Initial Investment Net Movement

CICKULLOAKIT	ACCOUNTING	DOLLCIES
SIGNIFICANT	ACCOUNTING	PULICIES

## Investment in associates

An associate is an entity over which the City has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associate. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the City's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

2018	2017
\$	\$
7,510	0 0
2,676	0
10,186	0
0	0
0	0 0 0
0	0
10,186	¥
10,000	0
186	0
	0

## SIGNIFICANT ACCOUNTING POLICIES (Continued)

## Investment in associates (Continued)

Profits and losses resulting from transactions between the City and the associate are eliminated to the extent of the City's interest in the associate. When the City's share of losses in an associate equals or exceeds its interest in the associate, the City discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the City will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

## 21. RELATED PARTY TRANSACTIONS

## **Elected Members Remuneration**

The following fees, expenses and allowances were	2018 Actual	2018 Budget	2017 Actual
paid to council members and/or the Mayor/President.	\$	\$	\$
Meeting Fees	300,440	316,680	305,625
Mayor/President's allowance	69,807	69,807	69,807
Deputy Mayor/President's allowance	17,451	17,451	17,455
Travelling expenses	32,852	26,000	103
Telecommunications allowance	12,500	13,000	11,375
Training Expenses	14,866	0	0
	447,916	442,938	404,365

## Key Management Personnel (KMP) Compensation Disclosure

The total of remuneration paid to KMP of the	2018	2017
City during the year are as follows:	\$	\$
Short-term employee benefits	839,401	653,617
Post-employment benefits	105,171	103,238
Other long-term benefits	37,758	16,685
Termination benefits	2,634	55,400
	984,964	828,940

## Short-term employee benefits

These amounts include all salary, paid leave, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

## Post-employment benefits

These amounts are the current-year's estimated cost of providing for the City's superannuation contributions made during the year.

## Other long-term benefits

These amounts represent long service benefits accruing during the year.

## **Termination benefits**

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

## 21. RELATED PARTY TRANSACTIONS (Continued)

## Transactions with related parties

Transactions between related parties, and the City are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The following transactions occurred with related parties:	2018	2017	
	\$	\$	
Sale of goods and services (KMP)	28,668	17,298	
Purchase of goods and services (KMP)	47,480	71,480	
Amounts outstanding from related parties:			
Trade and other receivables (KMP)	5,010	2,294	
Amounts payable to related parties:			
Trade and other payables (KMP)	157	17,985	

## **Related Parties**

## The City's main related parties are as follows:

- i. Key management personnel Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.
- ii. Entities subject to significant influence by the City
  An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

## 22. MAJOR LAND TRANSACTIONS

## O'Connor Sub-division

## (a) Details

In 1990 the City obtained ownership and management of the airport with was relocated. As a result of this relocation of the airport, freehold land became available, which was developed and subdivided for residential lots. Additional costs were incurred by City in developing the lots. Costs were for services such as sewerage, power and transport infrastructure.

(b) Current year transactions	2018 Actual	2018 Budget	Actual
	\$	\$	\$
Operating income			
- Profit on sale	422,627	0	458,430
Capital income			
- Sale proceeds	855,909	1,200,000	1,485,763
Capital expenditure			
- Development costs	0	(696,000)	(4,824)
National Annual Conference (Conference of Conference of Co	0	(696,000)	(4,824)

The above capital expenditure is included in land held for resale.

## (c) Expected Future Cash Flows

) Expected Future outsit Flows	2019	2020	2021	2022	Total
	\$	\$	\$	\$	\$
Cash outflows					
- Development costs	0	C	0	0	0
- Loan repayments	0	C	0	0	0
English Control of the second	0	C	0	0	0
Cash inflows					
- Loan proceeds	0	C	0	0	0
- Sale proceeds	600,000	C	0	0	600,000
V Statement	600,000	C	0	0	600,000
Net cash flows	600,000	C	0	0	600,000

## 22. MAJOR LAND TRANSACTIONS (Continued)

## Lot 501 Phoenix Place Subdivision

## (a) Details

Lot 501, portion of reserve 37979, is in the process of being purchase from the Government of Western Australia Department of Regional Devleopment and Lands, in accordance with Section 20A of the Town Planning and Development Act. The City is proposing to develop Lot 501 Phoenix Place into 11 single residential lots and 1 multi (3) site. The aim is to make the developed lots attractive to first home buyers with appropriate conditions od sale.

(b) Current year transactions	Actual	Budget	Actual
	\$	\$	\$
Capital income			
- Sale proceeds	0	200,000	0
Capital expenditure			
- Development costs	0	(100,000)	(43,592)
not a percentación y el reconsecutar entrecados	0	(100,000)	(43,592)

The above capital expenditure is included in land held for resale.

## Lot 501 Phoenix Place Subdivision

## (c) Expected Future Cash Flows

c) Expected Future Cash Flows					
	2019	2020	2021	2022	Total
	\$	\$	\$	\$	\$
Cash outflows					
- Development costs	0	0	0	0	0
- Loan repayments	0	0	0	0	0
	0	0	0	0	0
Cash inflows					
- Loan proceeds	0	0	0	0	0
- Sale proceeds	0	0	0	0	0
\$199.5 PM ***********************************	0	0	0	0	0
Net cash flows	0	0	0	0	0

### 23. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

### KALGOORLIE BOULDER AIRPORT OPERATING STATEMENT FOR THE YEAR ENDED 30 JUNE 2018

	2018	2017
	\$	\$
Operating Income	10,255,365	10,409,810
Operating Expenditure	(8,243,192)	(8,076,733)
Deprecitaion Expense	(705,992)	(626,121)
Profit on Asset Disposals	0	(020,121)
Loss on Asset Disposal	0	
Operating Result	1,306,181	1,706,957
Capital Income	5,062,485	178,051
Capital Expenditure	(6,171,779)	(834,013)
Non Operating Result	(1,109,294)	(655,962)
Total Net Trading Undertaking	196,887	1,050,995
	2018	2017
CURRENT ACCETS	\$	\$
CURRENT ASSETS	10 005 000	0.005.504
Cash at Bank	10,085,066	9,835,521
Receivables	1,495,021	2,558,051
	11,580,088	12,393,572
NON-CURRENT ASSETS		
Land	300	300
Buildings	7,743,068	7,745,500
Less Accumulated Depreciation	(101,111)	0
Furniture & Equipment	250,113	250,113
Less Accumulated Depreciation	(75,391)	(37,696)
Plant & Machinery	1,738,463	1,657,508
Less Accumulated Depreciation	(328,111)	(155,222)
Light Vehicles	68,700	68,700
Less Accumulated Depreciation	(7,110)	(3,556)
Airport Area Infrastructure	23,712,199	23,356,532
Less Accumulated Depreciation	0	(1,208,466)
	33,001,120	31,673,714
NET ASSETS	44,581,208	44,067,286
EQUITY		
Reserves - Cash Backed	8,858,715	8,277,304
Retained Surplus	35,722,492	35,789,982
	44,581,208	44,067,286

### 23. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS (Continued)

### ENDOWMENT BLOCK OPERATING STATEMENT FOR THE YEAR ENDED 30 JUNE 2018

	2018	2017
	\$	\$
Operating Income Operating Expenditure Operating Result	817,631 (702,422) 115,209	797,368 (418,762) <b>378,606</b>
CURRENT ASSETS Cash at Bank	6,967,277 6,967,277	6,852,068 6,852,068
NON-CURRENT ASSETS Land Buildings Less Accumulated Depreciation	3,496,000 7,833,830 (74,257) 11,255,573	3,496,000 7,770,000 0 11,266,000
NET ASSETS	18,222,850	18,118,068
<b>EQUITY</b> Retained Surplus	18,222,850 18,222,850	18,118,068 18,118,068

24. CONDITIONS OVER GRANTS/CONTRIBUTIONS

Grant/Contribution	Opening Balance <sup>(1)</sup> 1/07/16	Received <sup>(2)</sup> 2016/17	Expended <sup>(3)</sup> 2016/17	Closing Balance <sup>(1)</sup> 30/06/17	Received <sup>(2)</sup> 2017/18	Expended <sup>(3)</sup> 2017/18	Closing Balance 30/06/18
	s	\$	s	49	₩	ss	<del>\$</del>
Health Indigenous Environmental Health Projects	23,795	50,044	0	73.839	351	(50,000)	24.190
Education and welfare		•					
HACC Non-Recurrent Funding	117,190	22,553	(115,185)	24,558	86	0	24,656
Regional Youth Collaboration Project	0	4,482		4,482	20	0	4,502
Lord Forrest Olympic Pool	114,756	1,460	(114,756)	1,460	8	0	1,468
Community amenities							
St Barbara's Square Toilet	0	70,000	0	70,000	185	(70,185)	0
Recreation and culture							
DSR Silversports	47,500	42	(42,593)	4,949	28	0	4,977
Ray Finlayson Sporting Complex	1,239,056	0	(1,239,056)	0	0	0	0
Kidsport	0	068'9	0	6,890	31	0	6,921
Book Week	0	3,541	0	3,541	16	0	3,557
Raise the Roof	0		0	0	158,808	0	158,808
Transport							
Roads to Recovery Intermodal Hub	3,990,984	26,343	(98,465)	3,918,862	88,133	(3,938,561)	68,434
Roadwise	0	8,483	0	8,483	113	(2,486)	6,110
Roads to Recovery - Roads	66,085	122,843	0	188,928	642,241	0	831,169
Regional Road Projects	33,802	618	0	34,420	491	0	34,911
Blackspot (State)	0	29,783	0	29,783	52,045	0	81,828
State Road Project	0	120,000	0	120,000	1,483	(121,483)	0
Bike Plan Footpaths	0	0	0	0	30,668	0	30,668
Economic services							
Goldfields Esp Regional Energy Project	947,409	10,220	(389,925)	567,704	2,951	(570,655)	0
Safer Street Program	0	129,600	0	129,600	1,726	(56,512)	74,814
Total	6,580,577	606,902	(1,999,980)	5,187,499	965'626	(4,809,882)	1,357,013

....

<sup>(1) -</sup> Grants/contributions recognised as revenue in a previous reporting period which were not expended at the close of the previous reporting period.

<sup>(2) -</sup> New grants/contributions which were recognised as revenues during the reporting period and which had not yet been fully expended in the manner specified by the

<sup>(3) -</sup> Grants/contributions which had been recognised as revenues in a previous reporting period or received in the current reporting period and which were expended in the current reporting period in the manner specified by the contributor.

### 25. RATING INFORMATION

(a) Rates

(a) Nates		Mimbor					9700	2047	Product	to be a	10000	2018 Budget
RATE TYPE	Rate in	Jo	Rateable	Rate	Interim	Back	Total	Rate	Rate	Interim	Back	Total
Differential general rate / general rate	\$	Properties	Value	Revenue	Rates	Rates	Revenue	Revenue	Revenue	Rate	Rate	Revenue
			49	<del>ss</del>	€	69	69		₩.	s	49	s
Gross rental valuations												
01 GRV Residential	0.063713	6,453	6,453 127,905,511	8,058,728	(113,493)	(19,341)	7,925,894	7,515,423	8,058,731	(573,664)	24,996	7,510,062
02 GRV Central Business	0.066894	240	24,124,983	1,613,817	12,985		1,626,802	1,739,025	1,613,817	312,167	0	1,925,984
03 GRV General Industry	0.072231	327	23,364,910	1,684,368	8,459	(4,142)	1,688,685	1,638,570	1,684,368	3,612	0	1,687,980
	0.045931	7	5,875,000	269,845	0	5	269,845	264,457	269,845	0	0	269,845
08 GRV Other Properties	0.071347	549	34,733,762	2,579,511	9,994	290	2,589,795	2,556,331	2,579,511	16,297	0	2,595,808
Unimproved valuations												
05 UV Pastoral	0.075658	45	2,206,482	166,938	0		166,938	163,604	166,938	0	0	166,938
09/11 UV Mining Operations	0.180424	521	16,657,762	3,022,424	105,868	(5,753)	3,122,539	3,022,765	3,022,424	73,813	0	3,096,237
10 UV Exploration / Prospecting	0.180400	1,080	3,442,014	678,280	190,993	10,688	879,961	774,808	678,280	212,776	0	891,056
Sub-Total		9,222	9,222 238,310,424	18,073,911	214,806	(18,258)	18,270,459	17,674,983	18,073,913	45,000	24,996	18,143,910
	Minimum											
Minimum payment	s											
Gross rental valuations												
01 GRV Residential	891	5,591	61,206,603	4,961,979	0	0	4,961,979	4,849,515	4,961,979	0	0	4,961,979
02 GRV Central Business	891	73	667,042	65,043	0	0	65,043	64,602	65,043	0	0	65,043
03 GRV General Industry	891	11	218,949	9,801	0	0	9,801	10,476	9,801	0	0	9,801
04 GRV Mining	891	9	5,020	5,346	0	0	5,346	5,238	5,346	0	0	5,346
08 GRV Other Properties	891	121	913,082	127,413	0	0	127,413	130,077	127,413	0	0	127,413
impre			1	1	,				1	•	,	
	277		4,500	5,540	0	0	5,540	5,691	5,540	0	0	5,540
09/11 UV Mining Operations	386	345	747,247	133,556	0	0	133,556	131,544	133,556	0	0	133,556
10 UV Exploration / Prospecting	277	404	1,401,385	133,237	0	0	133,237	108,671	133,237	0	0	133,237
Sub-Total		6,571	65,163,828	5,441,915	0	0	5,441,915	5,305,814	5,441,915	0	0	5,441,915
		15,793	15,793 303,474,252	23,515,826	214,806	(18,258)	23,712,374	22,980,797	23,515,828	45,000	24,996	23,585,825
Discounts/concessions (refer note 25(c))							(28)	(12,913)				(11,000)
Ex-gratia rates							0	(117,139)				0 0 123 00
Totals							23,712,316	22,850,745				23,574,825

### SIGNIFICANT ACCOUNTING POLICIES

Rates

commencement of the rating period or, where earlier, upon Control over assets acquired from rates is obtained at the receipt of the rates.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

25. RATING INFORMATION (Continued)

(b) Sewerage Rates

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

### 25. RATING INFORMATION (Continued)

(c) Discounts, Incentives, Concessions, & Write-offs

Rates Discounts

Rate or Fee Discount Granted		Discount	Discount	2018 Actual	2017 Actual	2018 Budget Circumsta	Circumstances in which Discount is Granted
Rates written off		\$ %00.0	<b>49</b> O	<b>\$</b>	\$ 12,913	\$ 11,000	The City does not offer discounts on rates.
Waivers or Concessions				58	12,913	11,000	
Rate or Fee and Charge to which the Waiver or Concession is Granted	Туре	Discount	Discount	2018 Actual	2017 Actual	2018 Budget	
General Land Rates General Land Rates	Concession Concession	% 100% 50% C	<b>**</b> 0 0	\$ 19,132 5,018 24,150	8,255 3,185 11,440	30,000	
Rate or Fee and Charge to which the Waiver or Concession is Granted	Circumstances in which the Waiver or Concession is Granted and to whom it was available		9.9	Objects of the Waiver or Concession	1500	Reasons for the Waiver or Concession	
General Land Rates	In accordance with the LG Act 1995, se discounts and concessions. Granted under Policy Corp-F-100 Rates to not for profit recreation, sporting and Boulder.	In accordance with the LG Act 1995, s6.47 "Concessions", s6.48 "Regulation of grant of discounts and concessions. Granted under Policy Corp-F-100 Rates Concession Policy, which is to provide rating relief to not for profit recreation, sporting and community groups within the City of Kalgoorlie-Boulder.		Object is to provide rating relief to Not for profit groups who promote a recreation, sporting or community activity which has a positive effect on the wider community of the City of Kalgoorlie-Boulder.	e rating offit groups rreation, unity a positive cry	Purpose is to provide ra	Purpose is to provide rating relief to not for profit recreation, sporting and community groups within the City of Kalgoorlie-Boulder.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2018

25. RATING INFORMATION (Continued)

(d) Interest Charges & Instalments

		Instalment	Instalment	Instalment Unpaid Rates	
Instalment Options	Date Due	Plan Plan Admin Charge Interest Rate	Plan Interest Rate	Interest	
		s	%	l	
Option One					
Single full payment	15-Sep-17	0.00	0.00%	0.00%	
Option Two	NOTE THE PROPERTY OF THE PROPE				
First instalment	15-Sep-17	7.30	2.00%	10.00%	
Second instalment	17-Nov-17	7.30	2 00%		
Option Three	N				
First instalment	15-Sep-17	7.30	2.00%	10 00%	
Second instalment	17-Nov-17	7.30	200%	100	
Third instalment	19-Jan-18	7.30	2,00%	10.00%	
Fourth instalment	23-Mar-18	7.30	2,00%	10.00%	
				2018	
			2018	Budget	2017
			\$	s	
Interest on unpaid rates			407,157	382,697	381,451
Interest on instalment plan			121,802	117,303	143,528
Charges on instalment plan			97,484	000'96	95,083
			626,443	296,000	620,062

### **26. NET CURRENT ASSETS**

Composition of net current assets

	30 June 2018	30 June 2017
	\$	\$
CURRENT ASSETS		
Cash and cash equivalents		
Unrestricted	5,246,384	5,112,444
Restricted		
Receivables	26,177,208	23,219,173
	2 402 475	2.022.450
Rates outstanding	2,402,475	2,032,459
Sundry debtors	3,703,281	5,220,665
GST receivable	904,175	589,280
Loans receivable - clubs/institutions	21,957	23,209
Prepayments	241,729	356,184
Accrued Income	1,421,438	0
Inventories	04.440	24 722
Fuel and Materials	21,148	21,792
Goldfields Oasis	5,357	12,716
Kalgoorlie Golf Course	54,604	76,286
Goldfields Arts Centre	8,415	3,685
Land Held for Resale - Cost	726,341	1,137,079
LESS: CURRENT LIABILITIES		
Trade and other payables		
Sundry Creditors	(3,506,891)	(5,251,632)
Creditor Accruals	(26,618)	(138,920)
Sundry Accrual	(1,490,332)	(246,545)
GST Payable	(248,543)	(400,848)
Accrued Interest on Debentures	(58,510)	(53,159)
Current portion of long term borrowings	(1,228,278)	(1,009,614)
Provisions		
Provision for annual leave	(1,716,111)	(1,787,298)
Provision for long service leave	(1,109,937)	(1,120,489)
Unadjusted net current assets	31,549,292	27,796,469
Adjustments		
Less: Reserves - restricted cash	(26,177,208)	(23,219,173)
Less: Land held for resale - cost	(726,341)	(1,137,079)
Less: Loans receivable - clubs/institutions	(21,957)	(23,209)
Less: Provision for annual leave	1,716,111	1,787,298
Less: Provision for long service leave	1,109,937	1,120,489
Add: Current portion of long term borrowings	1,228,278	1,009,614
Surplus/(deficit)	8,678,112	7,334,409

### 27. FINANCIAL RISK MANAGEMENT

The City's activities expose it to a variety of financial risks including price risk, credit risk, liquidity risk and interest rate risk. The City's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the City.

The City does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council.

The City held the following financial instruments at balance date:

	Carrying	y Value	Fair V	alue
	2018	2017	2018	2017
	\$	\$	\$	\$
Financial assets				
Cash and cash equivalents	31,423,592	28,331,617	31,423,592	28,331,617
Receivables	9,341,862	8,906,193	9,341,862	8,906,193
Investment in Associate (AMCA)	10,186	0	10,186	0
	40,775,640	37,237,810	40,775,640	37,237,810
Financial liabilities				
Payables	5,330,894	6,091,104	5,330,894	6,091,104
Borrowings	10,232,647	11,077,366	10,434,152	11,945,505
	15,563,541	17,168,470	15,765,046	18,036,609

Fair value is determined as follows:

Cash and cash equivalents, receivables, payables - estimated to the carrying value which approximates net market value.

Borrowings - estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles.

### 27. FINANCIAL RISK MANAGEMENT (Continued)

### (a) Cash and Cash Equivalents

The City's objective is to maximise its return on cash whilst maintaining an adequate level of liquidity and preserving capital. The finance area manages the cash portfolio. The City has an Investment Policy and the Policy is subject to review by Council. An Investment Report is provided to Council on a monthly basis setting out the make-up and performance of the portfolio.

The major risk associated with investments is price risk - the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments of their issuers or factors affecting similar instruments traded in a market.

Cash is subject to interest rate risk - the risk that movements in interest rates could affect returns.

Another risk associated with cash is credit risk – the risk that a contracting entity will not complete its obligations under a financial instrument resulting in a financial loss to the City.

The City manages these risks by diversifying its portfolio and only investing in investments authorised by Local Government (Financial Management) Regulation 19C.

-	2018	2017
Impact of a 1% <sup>(1)</sup> movement in interest rates on cash	\$	\$
- Equity	314,236	283,290
- Statement of Comprehensive Income	314,236	283,290

### Notes:

<sup>(1)</sup> Sensitivity percentages based on management's expectation of future possible interest rate movements.

### 27. FINANCIAL RISK MANAGEMENT (Continued)

### (b) Receivables

The City's major receivables comprise rates and annual charges and user charges and fees. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The City manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the City to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. The City is also able to charge interest on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The City makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subject to a re-negotiation of repayment terms.

The profile of the City's credit risk at balance date was:

	2018	2017
Percentage of rates and annual charges	%	%
- Current	0%	0%
- Overdue	100%	100%
Percentage of other receivables		
- Current	85%	80%
- Overdue	15%	20%

### 27. FINANCIAL RISK MANAGEMENT (Continued)

### (c) Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The City manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required.

The contractual undiscounted cash flows of the City's Payables and Borrowings are set out in the Liquidity Sensitivity Table below:

	Due within 1 year	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
2018	\$	\$	\$	\$	\$
Payables	5,330,894	0	0	5,330,894	5,330,894
Borrowings	1,545,307	4,793,476	5,589,392	11,928,175	10,232,647
-	6,876,201	4,793,476	5,589,392	17,259,069	15,563,541
2017					
Payables	6,091,104	0	0	6,091,104	6,091,105
Borrowings	1,467,705	4,910,497	8,315,646	14,693,848	11,077,366
	7,558,809	4,910,497	8,315,646	20,784,952	17,168,471

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The City manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation.

The following tables set out to interest rate risk:  Year ended 30 June 2018	the carrying <1 year	amount, by m				osed >5 years	Total	Weighted Average Effective Interest Rate
D	\$	\$	\$	\$	\$	\$	\$	%
Borrowings								
Fixed rate		220	00000000	_				0.000
Long term borrowings	165,624	0	560,240	0	0	9,506,783	10,232,647	3.23%
Weighted average Effective interest rate	3.40%		2.73%			3.26%		
Effective interest rate	3.4070		2.7576			0.2070		
Year ended 30 June 2017								
Borrowings								
Fixed rate								
Long term borrowings	0	325,756	00	798,436	0	9,953,174	11,077,366	4.25%
Weighted average Effective interest rate		3.40%		2.73%		4.44%		

### 28. TRUST FUNDS

Funds held at balance date over which the City has no control and which are not included in the financial statements are as follows:

	1 July 2017	Amounts Received	Amounts Paid	30 June 2018
	\$	\$	\$	\$
Bonds Ground Hire	5,850	3,200	(6,050)	3,000
Deposits Footpaths	2,580	1,000	(1,480)	2,100
Deposits Hall and Building	4,227	11,835	(9,327)	6,735
Deposits Demolition	48,233	55,806	(47,687)	56,352
Deposits Keys	4,135	7,305	(4,650)	6,790
Deposits Cat Traps	1,590	8,650	(7,570)	2,670
Deposits Nomination	0	960	(960)	0
Deposits General	2,328	1,850	(1,200)	2,978
Bonds Landscape Performance	12,000	0	0	12,000
Cash In Lieu Parking	176,647	0	0	176,647
Cash In Lieu Public Open Spaces	473,922	0	0	473,922
Deposits Long Term Hall Bonds	2,800	0	0	2,800
Deposits Goldfields Arts Centre	49,771	526,409	(547, 120)	29,060
Subdivision Bonds	29,320	0	0	29,320
Unclaimed Wages	1,346	1,483	0	2,829
Unclaimed Monies	10,985	29,258	0	40,243
Sundry Trust	8,294,362	277,442	(103,797)	8,468,007
Cash In Lieu Footpaths	71,265	0	0	71,265
Sale Land - Non Payment of Rate	39,133	0	0	39,133
Deposits Security Access Cards	50	0	0	50
Endowment Block Bonds/Variables	51,557		(51,557)	0
	9,282,101		:	9,425,901

# 29. NEW ACCOUNTING STANDARDS AND INTERPRETATIONS FOR APPLICATION IN FUTURE PERIODS

The AASB has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the City.

Management's assessment of the new and amended pronouncements that are relevant to the City, applicable to future reporting periods and which have not yet been adopted are set out as follows:

Impact	Nil – The objective of this Standard is to improve and simplify the approach for classification and measurement of financial assets compared with the requirements of AASB 139. Given the nature of the financial assets of the City, it is not anticipated the Standard will have any material effect.	This Standard establishes principles for entities to apply to report useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from a contract with a customer.	The effect of this Standard will depend on the nature of future transactions the City has with those third parties it has dealings with. It may or may not be significant.	Under AASB 16 there is no longer a distinction between finance and operating leases. Lessees will now bring to account a right-to-use asset and lease liability into the statement of financial position for all leases. Effectively this means the vast majority of operating leases as defined by the current AASB 117 Leases which currently do not impact the statement of financial position will be required to be capitalised on the statement of financial position when AASB 16 is adopted.	Currently, operating lease payments are expensed as incurred.  This will cease and will be replaced by both depreciation and interest charges. Based on the current number of operating leases held by the City, the impact is not expected to be significant.
Applicable (1)	1 January 2018	1 January 2019		1 January 2019	
Issued / Compiled	December 2014	December 2014		February 2016	g on or after the given date.
Title	AASB 9 Financial Instruments (incorporating AASB 2014-7 and AASB 2014-8)	AASB 15 Revenue from Contracts with Customers		AASB 16 Leases	Notes: (1) Applicable to reporting periods commencing on or after the given date.
	€	€		•	

# 29. NEW ACCOUNTING STANDARDS AND INTERPRETATIONS FOR APPLICATION IN FUTURE PERIODS (Continued)

Impact	These standards are likely to have a significant impact on the	income recognition for NFP's. Key areas for consideration are: - Assets received below fair value:	- Transfers received to acquire or construct non-financial assets:	- Grants received;	- Prepaid rates;	<ul> <li>Leases entered into at below market rates; and</li> </ul>	- Volunteer services.
Applicable (1)	1 January 2019						
Issued / Compiled	December 2016				<u>x</u>		
Title	AASB 1058 Income of Not-for-Profit Entities						
	<u>(š</u>						

Notes:

(1) Applicable to reporting periods commencing on or after the given date.

material) of these key areas until the details of future transactions

are known, they will all have application to the

City's operations.

Whilst it is not possible to quantify the financial impact (or if it is

### Adoption of New and Revised Accounting Standarı

During the current year, the City adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

Whilst many reflected consequential changes associate with the amendment of existing standards, the only new standard with material application is as follows:

1 January 2017

44Z	ASB 2016-4 Amendments to Australian	ccounting Standards - Recoverable Amount of	on-Cash-Generating Specialised Assets of Not-	r-Profit Entities
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(ii) AASB 2016-7 Amendments to Accounting Standards - Deferral of AASB 15 for Not-for-Profit Entities

1 January 2017

### 30. SIGNIFICANT ACCOUNTING POLICIES

### a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

### b) Current and non-current classification

In the determination of whether an asset or liability is current or noncurrent, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operating cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the City's intentions to release for sale.

### c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

### d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the City applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statement, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

### e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

### f) Superannuation

The City contributes to a number of Superannuation Funds on behalf of employees. All funds to which the City contributes are defined contribution plans.

### g) Fair value of assets and liabilities

Fair value is the price that the City would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

### h) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

### Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

### Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

### Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

### Valuation techniques

The City selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the City are consistent with one or more of the following valuation approaches:

### Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

### Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

### Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the City gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

### i) Impairment of assets

In accordance with Australian Accounting Standards the City's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets such as roads, drains, public buildings and the like, no annual assessment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regulatory to ensure the carrying value does not differ materially from that which would be determined using fair value at the ends of the reporting period.

### 31. ACTIVITIES/PROGRAMS

City operations as disclosed in these financial statements encompass the following service orientated activities/programs.

### PROGRAM NAME GOVERNANCE

### **OBJECTIVE**

### Ensure the City maintains strong civic leadership

### Engaging with new residents to the City

The City actively participates on the District Leadership Group. Meeting to ensure: - Macro issues facing Kalgoorlie-Boulder are addressed by Local, State and Federal Government agencies - Increased collaboration amongst government agencies

The City regularly advocates for important matters including anti-social behaviours, community, safety and economic activity.

Hold Citizenship Ceremonies for residents of Kalgoorlie-Boulder. Improve connections with, and the inclusion of, all new arrivals including migrant and those from culturally and linguistically diverse (CALD) backgrounds. Key initiatives include: - Development of "welcome packs" for new arrivals in multiple languages - Implement buddy programs that promote coordinated volunteer, mentoring and support networks for people in need - Develop a cultural diversity action plan in conjunction with community leaders and organisations, to raise awareness about diverse cultures with distinct needs and considerations -Consider the appointment of a dedicated multicultural officer to coordinate relevant activities

The City's event calendar including the Multicultural Festival is aimed at intergrating all new residents into the City

### **FUNDING**

GENERAL PURPOSE Ensure a financially stable local government

Develop a long term financial plan to guide the future. Develop strong parameters to financial discipline, work to ensure strong benchmarks including the governments Financial Healh Index.

Commitment to the development of people and systems that all work to create efficiencies in meeting the

highest standard of financial management.

Maximise external grant opportunities to help fund priority projects identified in the Strategic Community Plan, the Corporate Business Plan, or other Informing Strategies.

Maintain the financial delegations register to ensure that stringent financial controls are in place.

### LAW, ORDER. PUBLIC SAFETY

Collaborating with law enforcement authorities and other agencies to prevent crime and make Kalgoorlie-Boulder a safe place to live

### HEALTH

Continuing to provide public and environmental health services to make Kalgoorlie-Boulder a better place to live. in partnership with other agencies and on its own, the City undertakes initiatives to ensure safer streets, including police operations, City ranger programs, environmental design and lighting.

Provide Environmental Health support for the City and the surrounding Aboriginal communities. Support the recruitment of specialists. Actively promote the cahsless debit card program to reduce alchoholism and street living

Facilitate and chair the Local and District Emergency Management Committee meetings. This better prepares

the local and regional community for emergency situations

Operate Animal Management services to ensure animal and community welfare Develop the Public Health Plan as required by the Public Health Act. This will involve the review of the City's

Local Laws that relate to public health issues and the recommendation of control plans

Develop a local policy on restricting smoking in public spaces and implement no smoking zones in the CBD and other public open spaces

### EDUCATION AND WELFARE

Invest in the children and youth of the Community

Engaging with families and youth through

Ensure equitable community services for

family orientated events

all residents

Continue to provide strong support for sport and recreation, arts and culture and specific indigenous programs for youth.

Continue a strong community events program.

Kalgoorlie-Boulder Youth Council, Police and Community Youth Centres (PCYC), and the Western Australia Police (WAPOL) Youth Crime Intervention Officers for the delivery of youth services including development.

Partner with Headspace Youth Advisory Committee to help young people to be resilient, safe and healthy. Undertake a review of leadership opportunities associated with the Youth Council Develop precincts/areas catered towards the interests of youth including the redeveloped Lord Forrest Olympic Pool precinct, The Spot and Kingsbury Park.

Continue a strong community events program Develop childcare initiatives to assist working families.

Engage with families through activities held over the school holidays held at the library and the town halls. Home and Community Care (HACC) services are provided to eligible clients to assist them to live independently in their own homes with the community, preventing premature admission to residential care. This includes the

meals on wheels service Promote intergenerational activities across the City including regular activities at: - Men's Shed - Community

Centre - Library

Provide Health and Community Care (HACC) services for our senior citizens and those with a disability and review current agreements and introduction of the National Disability Insurance Scheme (NDIS).

### HOUSING

To help ensure adequate housing

Provision and maintenance of temporary staff housing.

Work with governent on these issues.

### COMMUNITY AMENITIES

Ensure a sustainable asset and infrastructure base

Complete a total Asset Management Plan for all city Infrastructure.

Create a Wastewater System Asset Management Plan incorporating the Wastewater Network, Treatment Plant and recycled water network, operations and maintenance, renewals and new infrastructure, Whole of Life Complete the Wastewater Treatment Plant (WTP) Strategic Review, including detailed assessment of all treatment elements for capacity, treatment quality and infrastructure redundancy needs.

### 31. ACTIVITIES/PROGRAMS (Continued)

Adopt environmental best practice that is sustainable

Ensure all planning policies reflect the principle of environmental best practice.

Continue to work with Kalgoorlie-Boulder Urban Landcare Group to ensure the existing regeneration zones are maintained and additional areas of native vegetation are restored.

Environmental assessment, rehabilitation and management of previously contaminated sites

Increase the community education program to residents on correct recycling habits and highlight the importance

of recycling.

Development of (city/sub regional) waste strategy - including kerbside refuse and recycling collection, increasing recycling participation and future development of landfill facility, rehabilitation of landfill, user pays vs public good pricing mechanisms

Development of (city/sub regional) waste strategy - including kerbside refuse and recycling collection, increasing recycling participation and future development of landfill facility, rehabilitation of landfill, user pays vs public good pricing mechanisms.

Adopt recycling methodology at City events to reinforce the message of recycling.

Develop a Landfill Management Plan including optimising current landfill life, new cell developments and staging, compaction and daily cover, waste acceptance criteria, landfill class, rehabilitation, progressive reinstatement, aftercare planning, and asset management.

Participate in initiatives that promote responsible waste management and recycling such as the Garage Sale

Plan for regulated sustainable land use and development

Through the Local Planning Strategy, facilitate large scale sustainable developments.

Research and develop the preparation of a sustainable development policy Participate in the Cities Power Partnership.

Educate the community on the benefits of achieving a 4-6 star energy efficiency rating for new residential

development including initiatives such as: - Roof Colours - Solar Design.
Review the organisations utilisations of natural resources (energy and water) and implement systems to reduce our environmental footprint.

Review the organisations utilisations of natural resources (energy and water) and implement systems to reduce our environmental footprint.

Develop a comprehensive Sustainability Strategy for the city of Kalgoorlie-Boulder, incorporating areas of CO2 emissions, water efficiency, waste management, procurement, energy efficiency, community education and land management.

Manage the City's carbon footprint

### RECREATION AND CULTURE

Foster our culturally diverse community

Ensure information on all City events is easily accessible on the website, Customer Service Centre, the Administration building and on social media platforms.

Support the Community Garden and partner with Kalgoorlie-Boulder Urban Landcare Group.

Finalise and commence implementation of the City's Reconciliation Action Plan (RAP). Undertake an audit of the City's annual events calendar to ensure events promote multiculturalism

Provide financial support to not for profit groups and organisations via the City's Annual Grants and Community

Assistance Scheme for infrastructure and non-employment purposes. Provide services to the community and community groups through the C.Y. O'Connor Mens Shed to promote

community health and educational programs. Provide venues for cultural groups and agencies to meet and implement programs to assist new migrants in the

Actively support sustainability activities such as Earth Hour to increase the awareness of energy sustainability

principles Collaborate with local Agencies and Community Groups to deliver beneficial programs for our residents such as 'Pledge to Parkrun' and 'Watch around the water'.

Promote the arts and culture sector by integrating public arts into the Citys' centres. Showcase the extensive art collection belonging to the City of Kalgoorlie-Boulder.

Host book launches for visiting and local authors and artists at the William Grundt Memorial Library.

Review the Goldfields Arts Centre Business Plan to ensure it: - Develops and implements a programme of visual and performing arts which inspires the community and delivers a sustainable increase in audience participation and engagement - Shapes the Goldfields Arts Centre into a place that embraces and respects diverse cultures, connects with the community and applauds local talent, thereby creating an arts and cultural hub that the community is able to identify with and wants to be a part of.

Deliver inclusive and accessible sport and recreation

Encourage health and wellbeing for all of our residents by providing quality parks, with some featuring free outdoor gym equipment.

Collaborate with State Government agencies, and community sports clubs, to promote sport, recreation and leisure programs within the City

Assess the need to extend the bicycle and walking track network around the City of Kalgoorlie-Boulder to encourage citizens to engage in healthy lifestyles. Design and build the Kalgoorlie Golf Clubhouse to fulfill our obligations with the WA State Government while also

adding to the list of tourism attractions at the City of Kalgoorlie-Boulder.

Provide opportunities for sporting clubs and Not-for-profit organisations to apply for Community Assistance

Grants for infrastructure and non-employment purposes. Continue to provide and maintain high quality sporting facilities in Kalgoorlie-Boulder.

Value our strong social fabric including local culture and heritage

Develop, manage and preserve significant collections of the Goldfields, and optimise the City Archives Provide public tours of the Boulder Town Hall and Kalgooriie Town Hall to share our history and the spectacular buildings.

Redevelop the Goldfields War Museum and collect, document and store cultural objects pertinent to the

Goldfields War Museum and the City Archives Goldfields War Museum Vehicle Conservation Plan.

Present events that promote insight and storytelling about the Goldfields history and heritage.

Promoting and preserving heritage sites and buildings

Enhance the community life and vitality of the City by maintaining our heritage buildings within the City's asset

Complete the CBD Economic Transformation Project in respect of heritage buildings and facades. Provide financial assistance through the Local Heritage Fund to assist local organisations to preserve iconic heritage buildings within the City of Kalgoorlie-Boulder

Ensure the heritage values are maintained throughout the City's places of significance.

### 31. ACTIVITIES/PROGRAMS (Continued)

Exploring new opportunities to promote

Support the on-going intiative to increase aboriginal employment and aboriginal enterprise. Prioritise activities, events and funding opportunities that promote Aboriginal culture, contribute to an improved understanding of local Aboriginal history, and which promote reconciliation between Aboriginal and non

Aboriginal people.

Establish a strong local Aboriginal identity and physical cultural presence in Kalgoorlie-Boulder through: Promotion of Aboriginal art, culture and language as part of future city revitalisation and marketing - The development of an Aboriginal cultural interpretive centre as a cultural and community hub, referral centre and community resources

Consider the establishment of an Aboriginal business professionals network to provide increased peer support. mentoring and leadership.

Incorporate Welcome to Country and Aboriginal elements into City organised events wherever possible Source Aboriginal literature where available and suitable to this area to provide resources for literacy and

Provide functional and appealing parks, gardens and streetscapes

Design and replace the existing public toilets at St Barbara's Square in line with the CBD Economic Transformation project.

Work closely with property developers as to whether additional public open space requirements are met and

current open space facilities are maintained.

Ensure our parks, playing fields, gardens, streetscape gardens and landscaped roundabouts are maintained in line with the asset management plan.

Implement the Playground Renewal Program.

Assess, develop and promote our walk/cycle tracks to encourage participation in low impact sporting activity in a safe controlled environment.

TRANSPORT

Deliver a safe and integrated transport

Continued maintenance of the City's road network (including the gravel rural road network), roundabouts and other road safety infrastructure in accordance with the Asset Management Plan.

Develop the Bike Plan to encourage active transport throughout the City.

Continued maintenance of the footpath infrastructure via the Footpath Construction and Replacement Program. Ensure that our network of footpaths and cycle paths are well maintained and safe for the whole community Implement the projects under the State Roadworks Project - Improvements for regionally significant roads partly funded by the State Government.

Implement the Roads 2 Recovery program

Investigate methods to increase the availability of accessibility carparks across the City.

Develop a pipeline of priority transport projects to enhance freight movement and exports, improve servicing or dispersed settlements and to promote tourism access. Priority projects to be determined based on current economic drivers and relative benefit cost analysis.

Undertake a holistic "transpriority" review of local transport modes in the city to improve transport efficiencies, safety and to explore smart transport opportunities

Continue to collaborate with the Department of Transport to realign the existing rail and road corridors. Continue to advocate with State agencies on quality and appropriateness of the Transport network.

**ECONOMIC** SERVICES

Be a City that is a dynamic, 'diverse, and attractive place for tourists

Pursue the initiatives outlined in the "Furture of Tourism and Tourism Governance" paper. Association and the KBCCI to enhance informal local tourism industry networking opportunities in order to facilitate collaboration and coordination between industry stakeholders and to optimise opportunities to access broader state.

national and international markets.

Establish a consistent and marketable brand and marketing strategy for Kalgoorlie-Boulder, This should: - Build on the proposed marketing initiative developed in the Strategic Tourism Plan - Identify with regional tourism branding opportunities and promote co-branding and consistency through entry statements and merchandise -Include initiatives to enhance the digital presence of KalgoorlieBoulder and the region to expand its reach to international markets

Collaborate with National, State and regional Stakeholders to establish an integrated state-wide strategy to increase visitation by international tourists to Kalgoorlie-Boulder.

Provide information to visitors at the CBD Centre on City owned tourism sites such as the Goldfields War

Museum, the Town Hails, Goldfields Arts Centre, Golf Course and other relevant sites

Showcase Kalgoorlie-Boulder gold mining heritage with improved visibility and promotion through initiatives. improve tourism related infrastructure to address current unmet needs including signage and welcome points; multi-lingual interpretation, and attracting private sector investment to develop and manage a resort-style accommodation facility.

Take advantage of Kalgoorlie-Boulder's broader tourism potential by supporting the development of quality Aboriginal and cultural tourism, nature based tourism, sporting tourism, astro-tourism, geo-tourism and adventure tourism products as outlined in the Strategic Tourism Plan. This may also include promoting regional tourism trails such as the: Goldfields-Esperance Arts and Culture trail Progressing "On the edge, off the edge" or "Coast to Desert" experiences to showcase the variety of regional assets

Foster a growing population

Provide a diverse range of events at the City to highlight the benefits of living in Kalgoorlie-Boulder. Actively promote our facilities and assets that residents and tourists can utilise and enjoy Improve the perception of liveability and position Kalgoorlie-Boulder as a permanent work destination. Support Goldfields Individual & Family Support Association Inc. (GIFSA) to acquire State land to construct independent living units for special needs people.

Build a business-friendly policy and regulatory environment. Support emerging and expanding enterprises to access finance. Key Priorities include: Maintaining a central database of potential funding sources, grants, traditional and non-traditional financing options, as well as sources of government support and advice such as Austrade, and the Department of State Development Providing financial literacy support and assistance with business cases, financial applications and the development of rigorous benefitcost assessments Establish partnerships with investment brokers with specialist skills Delivery of the Town Planning Scheme No. 2

Create business and entrepreneurial processes to support Property Developers and Builders.

### 31. ACTIVITIES/PROGRAMS (Continued)

Support diverse and growing industries

Deliver the key initiatives of the Growing Kalgoorlie Plan.

Promote Innovative Business proposition including: Home businesses Shared use facilities Regionally based online enterprises.

Drive increased Aboriginal employment and business opportunities through the development of meaningful and ambitious Reconciliation Action Plan (RAP) targets and by strengthening local procurement and regulatory approval conditions relating to Aboriginal participation.

approval conditions relating to Aboriginal participation.

Provide a consistent flow of information to local businesses and industry about the many programs, grants and incentives available at a state and national level, through opportunities such as the National Science and Innovation Agenda and the Industry Innovation and Competitiveness Agenda.

Cultivate a strong and vibrant local business environment

Establish a clear gateway and agreed protocols for dealing with potential proponents to ensure a consistent and welcoming message from members of the Growing Kalgoorlie-Boulder Partnership including the Kalgoorlie-Boulder Chamber of Commerce and the Goldfields-Esperance Development Commission.

Continue to develop an Intermodal Transport Terminal in Kalgoorlie.

Identify areas within the Local Planning Strategy to further develop heavy industry often required by the mining sector.

Create an investment prospectus to assist establishment and growth of new businesses in Kalgoorlie-Boulder. Develop a "Kalgoorlie-Boulder Online Marketplace" to provide a platform to publish project supply opportunities and promote and facilitate communication between protect buyers and suppliers.

Incorporate innovative technology into the City's operations

Provide free Wi-Fi access in central Kalgoorlie and Boulder and consider the provision of additional public access points to facilitate internet access for disadvantaged families.

OTHER PROPERTY
AND SERVICES

To continue to maintain and upgrade City Facilities.

32	2. FINANCIAL RATIOS	2018	2017	2016	
	Current ratio	1.68	1.60	0.73	
	Asset sustainability ratio	0.86	0.72	0.42	
	Debt service cover ratio	9.14	12.98	0.86	
	Operating surplus ratio	0.12	0.13	(0.27)	
	Own source revenue coverage ratio	1.03	1.20	0.75	
	Asset consumption ratio	0.74	0.96	0.97	
	Asset renewal funding ratio	1.20	1.18	0.52	
	The above ratios are calculated as follows:				
	Current ratio		ts minus restr		
		current liabilitie	s minus liabilit	ies associated	
		with	restricted ass	sets	
	Asset sustainability ratio	capital renewal			
		depr	eciation exper	ises	
	Debt service cover ratio	annual operating surp	us before inte	erest and deprec	iation
		prin	cipal and inter	rest	
	Operating surplus ratio	operating revenu			
		own soul	rce operating	revenue	
	Own source revenue coverage ratio		ce operating		
		оре	rating expens	ses	
	Asset consumption ratio	depreciated re			
		current replacem	ent cost of de	preciable assets	
	Asset renewal funding ratio	NPV of planning			
		NPV of required ca	apital expendit	ure over 10 yea	rs

### Notes:

Three of the ratios disclosed above were distorted by the early receipt of Financial Assistance Grants.

In addition, three of the ratios were impacted by revenue and expenses associated with flood damage re-instatement, and reversal of prior year loss on revaluation of Infrastructure assets, which are considered one-off in nature.

	2017/18	2016/17	2015/16
	\$	\$	\$
Amount of Financial Assistance Grant received during the year relating to the subsequent year.	1,267,918	1,251,233	0
Amount of Financial Assistance Grant received in prior year			
relating to current year.	1,251,233	0	1,200,761
Amount of reimbursement for flood damage received	846,827	0	0
Expenditure on flood damage re-instatement	846,827	0	0
Loss on revaluation of furniture and equipment	0	0	65,980
Reversal of loss on revaluation of plant and equipment Reversal of prior year loss on revaluation of	0	0	38,514
Infrastructure - Parks and Reserves and Parking areas	551,844	0	0

### 31 FINANCIAL RATIOS (Continued)

If the events detailed above did not occur, the impacted ratios in the 2018, 2017 and 2016 columns above would be as follows:

	2018	2017	2016
Current ratio	1.54	1.46	0.73
Debt service cover ratio	8.85	12.12	1.73
Operating surplus ratio	0.11	0.13	(0.25)
Own source revenue coverage ratio	1.03	N/A	0.75



### INDEPENDENT AUDITOR'S REPORT

To the Council of the City of Kalgoorlie-Boulder

### Report on the Audit of the Financial Report

### Opinion

I have audited the annual financial report of the City of Kalgoorlie-Boulder which comprises the Statement of Financial Position as at 30 June 2018, the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity, Statement of Cash Flows and Rate Setting Statement for the year then ended, and notes comprising a summary of significant accounting policies and other explanatory information, and the Statement by the Chief Executive Officer.

In my opinion the annual financial report of the City of Kalgoorlie-Boulder:

- (i) is based on proper accounts and records; and
- (ii) fairly represents, in all material respects, the results of the operations of the City of Kalgoorlie-Boulder for the year ended 30 June 2018 and its financial position at the end of that period in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of the City of Kalgoorlie-Boulder in accordance with the *Auditor General Act 2006* and the relevant ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### Emphasis of Matter - Basis of Accounting

I draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the City's financial reporting responsibilities under the Act. Regulation 16 of the Local Government (Financial Management) Regulations 1996 (Regulations), does not allow a local government to recognise some categories of land, including land under roads, as assets in the annual financial report. My opinion is not modified in respect of this matter.

Responsibilities of the Chief Executive Officer and Council for the Financial Report
The Chief Executive Officer (CEO) of the City is responsible for the preparation and fair
presentation of the annual financial report in accordance with the requirements of the Act, the
Regulations and, to the extent that they are not inconsistent with the Act, Australian Accounting
Standards. The CEO is also responsible for such internal control as the CEO determines is
necessary to enable the preparation of a financial report that is free from material
misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State government has made decisions affecting the continued existence of the City.

The Council is responsible for overseeing the City's financial reporting process.

### Auditor's Responsibility for the Audit of the Financial Report

The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgment and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the CEO.
- Conclude on the appropriateness of the CEO's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report, as we cannot predict future events or conditions that may have an impact.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the Council and the CEO regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

### Report on Other Legal and Regulatory Requirements

In accordance with the Local Government (Audit) Regulations 1996 I report that:

- (i) All required information and explanations were obtained by me.
- (ii) All audit procedures were satisfactorily completed.
- (iii) In my opinion, the asset consumption ratio and the asset renewal funding ratio included in the annual financial report were supported by verifiable information and reasonable assumptions.

### **Other Matter**

The financial report of the City for the year ended 30 June 2017 was audited by another auditor who expressed an unmodified opinion on that financial report. The financial ratios for 2017 and 2016 in Note 32 of the audited financial report were included in the supplementary information and/or audited financial report for those years.

### Matters Relating to the Electronic Publication of the Audited Financial Report

This auditor's report relates to the annual financial report of the City for the year ended 30 June 2018 included on the City's website. The City's management is responsible for the integrity of the City's website. This audit does not provide assurance on the integrity of the City's website. The auditor's report refers only to the financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this financial report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.

CAROLINE SPENCER AUDITOR GENERAL

FOR WESTERN AUSTRALIA

Perth, Western Australia 29 November 2018